

December 30, 2014

**CONFIDENTIAL**

Angela Mazerolle  
Superintendent of Pensions  
Financial and Consumer Services Commission  
P.O. Box 6000  
Fredericton, NB E3B 5H1

**RE: Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals – NB Registration  
No.: Pending – CRA Registration No.: 0385856  
Conversion Plan and Initial Actuarial Valuation Report as at July 1, 2012**

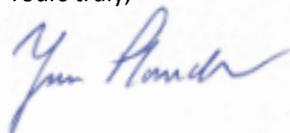
Dear Ms. Mazerolle:

Please find enclosed a copy of the Conversion Plan and Initial Actuarial Valuation Report as at July 1, 2012 for the Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals.

The report is filed in accordance with the requirements of Part 2 of the Pension Benefits Act (PBA). It contains the information required by the PBA for such report, and is seeking the Superintendent's approval of various aspects of the conversion and initial valuation of such plans. An identical report is being filed with the Canada Revenue Agency.

Please do not hesitate to contact us if you have questions or require any further information.

Yours truly,



Yves Plourde, FSA, FCIA  
Partner

cc: Board of Trustees, Shared Risk Plan for Certain Bargaining Employees of NB Hospitals

# Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals

*Conversion Plan and Initial Actuarial Valuation Report as at July 1, 2012*

Report prepared in December 2014

Registration number: Canada Revenue Agency: #0385856

NB Superintendent of Pensions: Pending

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## Introduction

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The Pension Plan for Certain Bargaining Employees of New Brunswick Hospitals (“Former CBE Plan”) was converted to the Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals (“CBE SRP Plan”) effective July 1, 2012, subject to approval by the New Brunswick Office of the Superintendent of Pensions (“Superintendent”) and the Canada Revenue Agency (“CRA”).

This report was prepared for the Board of Trustees (“Trustees”), the Superintendent and the Canada Revenue Agency for the following purposes:

- > to document the results of an initial funding policy valuation, as required under sub-paragraph 100.6(2)(a)(ii) of the New Brunswick *Pension Benefits Act* (“PBA”) and provide the related actuarial opinion;
- > to document the Conversion Plan as required under sub-paragraph 100.6(2)(a)(i) of the PBA;
- > to document the results of a going-concern actuarial valuation required under paragraph 14(1) of the Regulations to the PBA in order to determine the maximum eligible employer contribution for the CBE SRP Plan under paragraph 147.2(2) of the *Income Tax Act (Canada)* (“ITA”) and provide the related actuarial opinion; and
- > to document the results of a hypothetical wind-up valuation of the CBE SRP Plan as required under the Canadian Institute of Actuaries Standard of Practice, and provide the related actuarial opinion.

The Board of Trustees is also seeking the approval of the Superintendent for the following items, as required under the PBA and Regulation:

- > approval of the funding policy established at inception as required under sub-paragraph 100.4(1)(b) of the PBA;
- > approval of the investment policy established at inception as required under sub-paragraph 100.4(1)(c) of the PBA;
- > approval of the risk management goals and procedures found under the funding policy and reiterated in this initial valuation report under Section 1 as part of the Conversion Plan, as required under sub-paragraph 100.4(1)(d) of the PBA;
- > approval of the generational mortality table used in the funding policy valuation as required under sub-paragraph 14(7)(c)(ii) of Regulation 2012-75;
- > approval of the asset liability model used, as described in Section 1 as part of the Conversion Plan, including the stochastic projection assumptions found under Appendix C, as required under paragraph 15(1) of Regulation 2012-75; and
- > approval of the economic assumptions used in the asset liability model, as described under Appendix C, as required under paragraph 15(3) of Regulation 2012-75.

The Trustees for the CBE SRP Plan retained the services of Morneau Shepell Ltd (“Morneau Shepell”) to prepare this report.

The last actuarial valuation report prepared for the Former CBE Plan and filed with the Canada Revenue Agency was performed as at December 31, 2010.

The next actuarial valuation report for the CBE SRP Plan will be due no later than one year following the effective date of this report. However, we would recommend that it be conducted as at December 31, 2012, in order to harmonize the annual valuation date with the plan year-end date, and still be within the minimum requirement under the PBA to have annual valuations conducted.

The recommendations and opinions are given exclusively from a financial viewpoint. This valuation report does not constitute a legal opinion on the rights and duties of the Trustees or the members of the plan over the pension fund.

Actuarial valuation results are only estimates. Actuarial valuations are performed based on assumptions and methods that are in accordance with sound actuarial principles. Emerging experience differing from these assumptions will result in gains or losses, which will be revealed in future valuations.

The undersigned are available to provide supplementary information and explanation as appropriate, concerning this report.

Respectfully submitted,

  
\_\_\_\_\_  
Yves Plourde, FSA, FCIA  
December 19, 2014  
Date

  
\_\_\_\_\_  
Conrad Ferguson, FSA, FCIA  
Dec. 19, 2014  
Date

## Section 1 – Conversion Plan

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The Former CBE Plan was converted to the CBE SRP Plan effective July 1, 2012, subject to approval by the New Brunswick Office of the Superintendent of Pensions (“Superintendent”).

Sub-paragraph 100.6(2)(a)(i) of the PBA mandates that the Conversion Plan:

- demonstrate how existing benefits under the Former CBE Plan are converted to benefits under the CBE SRP Plan;
- specify the base benefits and ancillary benefits under the CBE SRP Plan;
- specify the initial contributions of the employer and the members and the automatic change allowed by the funding policy; and
- demonstrate to the satisfaction of the Superintendent that the contributions are sufficient to pay for the projected base benefits and ancillary benefits and to meet all of the risk management goals under the PBA.

### Conversion of Benefits

We provide below a table of the main benefit provisions of the Former CBE Plan and how they are treated for purposes of the conversion to the CBE SRP Plan. The table below deals with the benefits earned before July 1, 2012, effective date of the conversion.

**Table 1.1 - Change in Benefit Provisions for Service Prior to July 1, 2012**

Provision	Under Former CBE Plan	Under CBE SRP Plan
Normal retirement age	Age 65	Age 65
Earliest retirement age	Age 55, with 5 years of continuous employment	Age 55, with the earlier of 5 years of continuous employment and 2 years of plan membership
Earliest unreduced retirement age	Age 60, with 5 years of continuous employment	Age 60, with the earlier of 5 years of continuous employment and 2 years of plan membership
Early retirement reduction	0.25% per complete month that pension commences before attainment of age 60	0.25% per complete month that pension commences before attainment of age 60

Postponed retirement	<p>Cessation of accrual and cessation of contributions at normal retirement age.</p> <p>Pension commencement no later than the end of the year following the member's 71<sup>st</sup> birthday.</p> <p>Pension at postponed retirement is actuarial equivalent of pension at normal retirement age.</p>	<p>Cessation of accrual and cessation of contributions at normal retirement age.</p> <p>Pension commencement no later than the end of the calendar year in which the member reaches age 71.</p> <p>For members over normal retirement age at July 1, 2012: Pension at normal retirement age is adjusted by actuarial equivalent factor from normal retirement age to July 1, 2012, and by 0.6% per month from July 1, 2012 to postponed retirement.</p> <p>For members under normal retirement age at July 1, 2012: Pension at normal retirement age is adjusted by 0.6% per month from normal retirement age to postponed retirement.</p>
Bridge pension	\$27.00 per month per year of pensionable service	\$27.00 per month per year of pensionable service
Lifetime pension	<p><u>For pre-1990 service:</u> 2% of the annual average of the best five (5) consecutive years of earnings, times pre-1990 service</p> <p><u>For post-1989 service:</u> 1.3% of the annual average of the best five (5) consecutive years of earnings up to the annual average YMPE for the year of retirement and prior four (4) years, plus 2% of the excess of the annual average of the best five (5) consecutive years of earnings over the annual average YMPE for the year of retirement and prior four (4) years, times post-1989 service</p>	<p><u>For pre-1990 service:</u> 2% of the annual average of the best five (5) consecutive years of earnings at July 1, 2012, times pre-1990 service</p> <p><u>For post-1989 service:</u> 1.3% of the annual average of the best five (5) consecutive years of earnings at July 1, 2012 up to the annual average YMPE for the year 2012 and prior four (4) years, plus 2% of the excess of the annual average of the best five (5) consecutive years of earnings at July 1, 2012 over the annual average YMPE for the year 2012 and prior four (4) years, times post-1989 service up to July 1, 2012</p>
Maximum pension	In accordance with the provisions of the ITA	In accordance with the provisions of the ITA
Normal form of pension	Life, with a 5-year guarantee	Life, with a 5-year guarantee

Indexing of pension for retirees (including survivors and beneficiaries) and deferred vested members	<u>Automatic</u> annual increase of pension equal to increase in Consumer Price Index (CPI) to a maximum of 4%, with a provision for catching up.	No automatic indexing – Indexing after July 1, 2012 is contingent on CBE SRP Plan performance as outlined in CBE SRP Plan Funding Policy, subject to ITA limits
Indexing of active members accrued pensions	Not applicable – pension benefit is of a final average nature, there is no need to index accrued pensions while active. Increases in earnings provide implicit automatic indexing.	No automatic indexing of accrued pensions – Indexing of accrued pensions after July 1, 2012 is contingent on CBE SRP Plan performance as outlined in CBE SRP Plan Funding Policy, subject to ITA limits
Termination of Employment	<p>With less than five years of employment:</p> <ul style="list-style-type: none"> <li>▪ refund of own contributions, with interest.</li> </ul> <p>With five years of employment or more:</p> <ul style="list-style-type: none"> <li>▪ the accrued deferred pension, indexed prior to retirement; or</li> <li>▪ a transfer of the commuted value of the accrued deferred pension to a prescribed retirement savings arrangement under the PBA.</li> </ul> <p>As well, member contributions with interest in excess of 50% of the commuted value are refunded to the member.</p>	<p>With less than five years of employment and less than 2 years of plan membership:</p> <ul style="list-style-type: none"> <li>▪ refund of own contributions, with interest.</li> </ul> <p>With five years of employment or 2 years of plan membership:</p> <ul style="list-style-type: none"> <li>▪ the accrued deferred pension subject to future contingent indexing in accordance with terms of CBE SRP Plan; or</li> <li>▪ a transfer of the Termination Value, as defined under the PBA, to a prescribed retirement savings arrangement under the PBA.</li> </ul> <p>The Termination Value will not be less than a member's own contributions with interest.</p>
Pre-retirement death	<p>With less than five years of employment:</p> <ul style="list-style-type: none"> <li>▪ refund of own contributions, with interest.</li> </ul> <p>With five years of employment or more:</p> <ul style="list-style-type: none"> <li>▪ payment of the commuted value of the accrued pension.</li> </ul> <p>As well, member contributions with interest in excess of 50% of the commuted value are refunded.</p>	<p>With less than five years of employment and less than 2 years of plan membership:</p> <ul style="list-style-type: none"> <li>▪ refund of own contributions, with interest.</li> </ul> <p>With five years of employment or 2 years of plan membership:</p> <ul style="list-style-type: none"> <li>▪ the Termination Value, as defined under the PBA.</li> </ul> <p>The Termination Value will not be less than a member's own contributions with interest.</p>

The table below provides a summary of the benefit provisions under the CBE SRP Plan for service on and after July 1, 2012:

**Table 1.2 - Summary of CBE SRP Plan Benefit Provisions for Service On And After July 1, 2012**

<b>Provision</b>	<b>Under CBE SRP Plan</b>
Normal retirement age	Age 65
Earliest retirement age	Age 55, with the earlier of 5 years of continuous service and 2 years of plan membership
Earliest unreduced retirement age	Age 65
Early retirement reduction	5/12% per complete month (5% per year) that pension commences before attainment of age 65
Postponed retirement	<p>Cessation of accrual and cessation of contributions at normal retirement age</p> <p>Pension commencement no later than the end of the calendar year in which the member reaches age 71</p> <p>Pension at normal retirement age is adjusted by 0.6% per month (7.2% per year) from normal retirement age to postponed retirement</p>
Bridge pension	\$27.00 per month for each year of continuous employment while a member
Lifetime pension	For each year of service (or part thereof), 1.4% of the Member's annual earnings up to the YMPE for the year, plus 2.0% of the excess of the Member's earnings over the YMPE for the year
Maximum pension	In accordance with the provisions of the ITA
Normal form of pension	Life, with a 5-year guarantee
Indexing of accrued lifetime and bridge pensions for active members, deferred vested members, and pensions in payment for retirees (including survivors and beneficiaries)	No automatic indexing - Indexing after July 1, 2012 is contingent on CBE SRP Plan performance as outlined in CBE SRP Plan Funding Policy, subject to ITA limits
Termination of Employment	<p>With less than five years of employment and less than 2 years of plan membership:</p> <ul style="list-style-type: none"> <li>▪ refund of own contributions, with interest.</li> </ul> <p>With five years of employment or 2 years of plan membership:</p> <ul style="list-style-type: none"> <li>▪ the accrued deferred pension subject to future contingent indexing in accordance with terms of CBE SRP Plan; or</li> <li>▪ a transfer of the Termination Value, as defined under the PBA, to a prescribed retirement savings arrangement under the PBA.</li> </ul> <p>The Termination Value will not be less than a member's own contributions with interest.</p>

Pre-retirement death	With less than five years of employment and less than 2 years of plan membership:
	<ul style="list-style-type: none"> <li>▪ refund of own contributions, with interest.</li> </ul>
	With five years of employment or 2 years of plan membership:
	<ul style="list-style-type: none"> <li>▪ the Termination Value, as defined under the PBA.</li> </ul>
	The Termination Value will not be less than a member's own contributions with interest.
Benefit Security	The CBE SRP Plan was constructed to achieve a high degree of benefit security but not absolute security. As a result, benefits may be reduced as part of the funding deficit recovery plan in the unlikely event that the plan's performance is such that reductions are required.

The phased retirement option available to eligible members under the Former CBE Plan has been continued under the CBE SRP Plan with the same rules, as follows:

**Table 1.3 – Phased Retirement Option Rules**

Phased retirement option rules	<ul style="list-style-type: none"> <li>▪ Member must give the employer 6-month notice, or such shorter period as approved by the Board of Trustees</li> <li>▪ Member must have at least 5 years of service, and be at least age 55</li> <li>▪ Member must select ultimate retirement date in advance, between 1 to 5 years of start of phase-in period</li> <li>▪ Member must continue to work 50% or 60% of full-time equivalent hours</li> <li>▪ Required member and employer contributions are waived during phase-in period</li> <li>▪ Service credited during phase-in period as if a full-time employee (subject to ITA limits)</li> <li>▪ Annual lump sum from plan on January 1<sup>st</sup> to top-up employment earnings to 85% of full-time equivalent earnings at start of phase-in period</li> <li>▪ Pension at ultimate retirement date calculated as if there was no phase-in, and then reduced by lifetime pension offsets calculated for each lump sum payment made during phase-in period (lump sum payments are considered pre-payments of lifetime pension)</li> <li>▪ Phased retirement participant is considered an active member until full retirement</li> </ul>
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## Base Benefits and Ancillary Benefits

The table below identifies the various benefit provisions and whether they are part of the Base Benefit or an Ancillary Benefit, as defined under the PBA.

**Table 1.4 – Identification of Base and Ancillary Benefits**

<b>Provision</b>	<b>Base Benefit or Ancillary Benefit</b>
Normal retirement age	Base Benefit
Early retirement reduction	As per the definition under Section 100.2 of the PBA, it is an Ancillary Benefit, becoming a Base Benefit once the member reaches eligibility for an immediate pension.
Postponed retirement increase	As per the definition under Section 100.2 of the PBA, it is an Ancillary Benefit, becoming a Base Benefit once the member reaches eligibility for an immediate pension.
Lifetime pension	Base Benefit
Bridge pension	As per the definition under Section 100.2 of the PBA, it is an Ancillary Benefit, becoming a Base Benefit once the member reaches eligibility for an immediate pension.
Normal form of pension	As per the definition under Section 100.2 of the PBA, it is an Ancillary Benefit, becoming a Base Benefit once the member reaches eligibility for an immediate pension
Indexing of accrued lifetime and bridge pensions for active members, deferred vested members, and pensions in payment for retirees (including survivors and beneficiaries)	As per the definition under Section 100.2 of the PBA, it is an Ancillary Benefit when talking about future potential increases, and a Base Benefit, once granted
Phased retirement option	An Ancillary Benefit, becoming a Base Benefit once the member has formally elected to participate in the phased retirement option.

You will find below a summary of other plan provisions that are changing effective July 1, 2012:

**Table 1.5 – Summary of Other Changing Provisions**

<b>Provision</b>	<b>Before July 1, 2012 Under Former CBE Plan</b>	<b>On and After July 1, 2012 Under CBE SRP Plan</b>
Eligibility	Full time only	Full time and part time employees
Member contributions	6.265% of earnings up to YMPE, 7.69% of earnings above the YMPE	7.8% of earnings *
Employer contributions	6.265% of earnings up to YMPE, 7.69% of earnings above the YMPE	7.8% of earnings *

\* Member and Employer contributions on and after July 1, 2012 are subject to change in accordance with the terms of the Funding Policy, based on the funded level of the plan and the risk management tests.

## **Initial Contribution Rate and Automatic Changes**

The initial contribution rate specified in the plan documents, applicable from July 1, 2012, is 15.6% of earnings, shared equally between the Members and the Employer.

The Funding Policy provides instances under which the initial contribution rate can be modified, and instances under which contribution adjustments can be made. The relevant section of the Funding Policy is reproduced below:

**Table 1.6 – Excerpt from Funding Policy**

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### **INITIAL CONTRIBUTIONS**

The initial total contribution rate shall not be less than 15.6% of earnings as defined in the Plan text. These contributions are to remain the same unless altered by:

- Contribution adjustments triggered under the Funding Policy;
- An additional reduction required under the *Income Tax Act* (Canada) (the “ITA”);
- A permanent benefit change resulting in a contribution rate change as may be agreed by the Province and the Unions and subject to the requirements of the PBA, and the ITA;
- Other changes to the Plan beyond those contemplated by this Funding Policy and only if agreed to by the Province and the Unions and subject to the requirements of the PBA and the ITA.

### **CONTRIBUTION ADJUSTMENTS**

Contribution adjustments may be made by the Board of Trustees based on the conditions set out below.

An aggregate contribution increase of up to a total of 1% of earnings can be triggered by the Board of Trustees if the open group funded ratio of the Plan, as defined by the PBA, falls below 100% for two successive year ends. The amount of the increase up to the limit of 1% shall be such that the primary risk management goal is achieved and such that the open group funded ratio is at least 105% as required by the PBA. If the primary risk management goal and 105% open group funded ratio cannot be achieved, the increase shall be 1% of earnings.

The contribution increase shall take effect no later than the first complete pay period that is within 12 months following the funding policy valuation date that triggered the need for the change (i.e. no later than 12 months after the funding policy valuation date). The contribution increase shall be removed at the end of the year in which the results of the previous funding actuarial valuation reveal that the open group funded ratio reaches 105% without considering the effect of the contribution increase and the primary risk management goal is met.

A reduction in contributions of up to a total of 2% of earnings can be triggered by the Board of Trustees if the conditions set forth in the funding excess utilization plan in Section VI are met. The amount of the reduction shall be such that the primary risk management goal can still be met after the reduction in contributions. The

contribution reduction shall take effect no later than the first complete pay period that is within 12 months following the funding policy valuation date that triggered the need for the change (i.e. no later than 12 months after the funding policy valuation date). The reduction in contributions shall be removed when the open group funding level falls below 140% for two successive year ends.

### **INCOME TAX ACT LIMIT**

In the event that all actions contemplated under the funding excess utilization plan in Section VI have been implemented and the eligible contributions still exceed the limit allowed under the ITA, then the contributions shall be further reduced to the limit allowed under the ITA.

### **SHARING OF CONTRIBUTIONS**

All contributions shall be shared on a 50/50 basis between contributing members and the Province. Contribution holidays may only be taken in the event they are required under the ITA. In the unlikely event that the ITA required a contribution holiday, the contribution holiday would apply equally to both members and the Province.

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## **Meeting Risk Management Goals**

The Plan was designed to achieve or exceed the risk management goals prescribed under the PBA and Regulation 2012-75. Certain procedures were developed to test whether these goals can be achieved given the contribution rules and benefits defined in the plan. These goals and procedures are described separately below, along with the results of the stochastic analysis that are relevant under the PBA as at July 1, 2012.

### Risk Management Goals

The primary risk management goal is to achieve a 97.5% probability that base benefits will not be reduced over the 20 years following the valuation.

The goal is measured by taking into account the following funding management plans:

1. the funding deficit recovery plan except for reduction in past or future base benefits, and
2. the funding excess utilization plan excluding permanent benefit changes.

The funding deficit recovery plan and the funding excess utilization plan are described in Sections V and VI of the Funding Policy, respectively.

There are two secondary risk management goals. These are:

- On average expect to provide contingent indexing on base benefits (of all members) that is in excess of 75% of CPI over the 20 years following the valuation.
- The amount of ancillary benefits (other than contingent indexing) that are expected to be provided shall, on average over the 20 years following the valuation, exceed 75% of the value of the ancillary benefits specified in the plan text.

For the purposes of meeting these goals, base benefits include the accrual of extra service of members and any contingent indexing provided based on the financial performance represented by each scenario tested.

If as a result, through the testing process, a scenario allows for indexing in a given future year, then this contingent indexing amount becomes part of the base benefits that is to be protected. In other words, the base benefit is dynamically adjusted based on the stochastic results for each economic scenario tested.

### Risk Management Procedures

The risk management goals are measured using an asset liability model with future economic scenarios developed using a stochastic process.

The model was run with 2,000 alternative economic scenarios over 20 years. This exceeds the minimum requirements under the PBA of 1,000 economic scenarios.

For each of these scenarios and for each year, the financial position of the Plan is measured. For each of these measurements, a decision consistent with the funding deficit recovery plan or the funding excess utilization plan, as applicable, is modeled with the exceptions noted under the goals above. When modeling the funding deficit recovery plan actions over the 20-year period of each of the 2,000 economic scenarios, each of the five steps identified in the funding

deficit recovery plan under Section V of the Funding Policy is implemented in sequence until such time as the open group funded ratio of the plan reaches 100% or higher. A “benefit reduction scenario” is recorded (for purposes of the primary risk management goal calculation) when step 5 of the funding deficit recovery plan found in Section V of the Funding Policy is triggered (i.e. a reduction in past base benefits) at any point in the 20-year period of an economic scenario. For conservatism, our stochastic model also recorded a “benefit reduction scenario” (for purposes of the primary risk management goal calculation) when any action beyond step 1 was required. The primary risk management measure is therefore the proportion of those 2,000 scenarios that do not lead to a “benefit reduction scenario” over a 20-year period. In order to pass the primary risk management goal, at least 1,950 of those 2,000 scenarios must not trigger a “benefit reduction scenario” at any point over the 20-year period.

The asset liability model using a stochastic process requires that a number of important modeling assumptions be made. The main assumptions are described below:

- The economic assumptions are developed for each asset class and for key economic parameters based on a combination of past experience, current economic environment and a reasonable range of future expectations. These assumptions are reviewed annually and updated as required. They are also subject to approval by the Superintendent of Pensions (the “**Superintendent**”). These assumptions are found in Appendix C.
- The Plan’s contributing member population is assumed to be stable in each year of the projection period. As such, each departure from the Plan, for any reason, is assumed to be replaced by a new entrant. The new entrant population reflects the profile of new Plan members expected in the future based on Plan experience. The profile of new entrants used for this analysis is found under Table 2.7 in Section 2 of this report.

The risk management goals were tested as at July 1, 2012, effective date of the conversion. The results of these tests combined with the results of the funding policy actuarial valuation at the same date will determine the actions the Board of Trustees are required to take, or can consider, under the terms of the Funding Policy.

The primary risk management goal must be achieved or exceeded:

- At July 1, 2012 (i.e. the Conversion Date);
- At the date a permanent benefit change as defined in the Regulations is made;
- At the date a benefit improvement as defined in the Regulations is made; or
- At the date the contribution adjustments are fully implemented.

The secondary risk management goals must be achieved or exceeded:

- At July 1, 2012 (i.e. the Conversion Date); or
- At the date a permanent benefit change as defined in the Regulations is made.

The definitions of permanent benefit change and benefit improvement are as follows:

“permanent benefit change” means a change that is intended to permanently change the formula for the calculation of the base benefits or ancillary benefits after the date of the change, including a change made in accordance with the funding excess utilization plan.

“benefit improvement” means an escalated adjustment for past periods or an increase in other ancillary benefits allowed under the funding policy.

Results of stochastic analysis as at July 1, 2012

The stochastic analysis undertaken as at July 1, 2012, took into account the main following items:

- Membership Data as at December 31, 2011 summarized in Appendix B;
- Economic and demographic assumptions as at July 1, 2012 for the funding policy valuation summarized in Section 2;
- Pension fund target asset mix as summarized in Table A.4 of Appendix A;
- Stochastic projection assumptions as summarized in Appendix C
- Risk management procedures described above;
- CBE SRP Plan provisions, after Plan Conversion, in accordance with the Conversion Plan of Section 1, and summarized in Appendix D;
- Funding deficit recovery plan found under Section V of the CBE SRP Plan’s Funding Policy (except for reduction in past or future base benefits);
- Funding excess utilization plan found under Section VI of the CBE SRP Plan’s Funding Policy (excluding permanent benefit changes).

Based on the above, the results of the stochastic analysis for the various risk management goals as at July 1, 2012 are as follows:

**Table 1.7 – Results of Stochastic Analysis for the Various Risk Management Goals**

Risk Management Goal	Minimum Requirement under PBA	Result for CBE SRP Plan as at July 1, 2012
<b>Primary Goal [Regulation 7(1)] -</b>		
There is at least a 97.5% probability that the past base benefits at the end of each year will not be reduced over a 20-year period	<b>97.5%</b>	<b>99.9%</b> <b>PASSED</b>
<b>Secondary Goal 1 [Regulation 7(3)(a)] -</b>		
Expected contingent indexing of base benefits of active members for service before the conversion date shall, on average over the next 20-year period, exceed 75% of the increase in the Consumer Price Index;	75.0% of the increase in the Consumer Price Index (CPI).	<b>76.5%</b> of the assumed increase in CPI <b>PASSED</b>
or		
Expected contingent indexing of base benefits of retirees and deferred vested members for service rendered before the conversion date shall, on average over the next 20-year period, exceed 75% of the escalated adjustments specified in the pension plan immediately before it was converted to a shared risk plan (i.e. CPI to a maximum of 4.0% in any one year)		
<b>Secondary Goal 2 [Regulation 7(3)(b)] -</b>		
The amount of ancillary benefits (other than contingent indexing) that are expected to be provided shall, on average over the next 20-year period, exceed 75% of the value of the ancillary benefits specified in the plan text	<b>75%</b> of the value of ancillary benefits will be provided	<b>At or above 99.9%</b> (See Note below) <b>PASSED</b>

Note: The Funding Policy only provides for the reduction of one type of ancillary benefit under the Funding Deficit Recovery Plan at actions 2 and 3. This is the replacement of early retirement reductions for post conversion service under action 2, and for pre-conversion service at action 3, by a full actuarial reduction for members not yet eligible to receive an immediate pension. In order to simplify the stochastic analysis and remain conservative, every time action is required beyond step 1 (increase in contributions), it triggers a "benefit reduction scenario" for purpose of meeting the primary risk management goal. Therefore, it is expected that on average the Secondary Goal 2 above will exceed the primary risk management result of 99.9%, well above the minimum 75% level required under the PBA.

## Section 2 – Funding Policy Valuation

An initial funding policy valuation is required under sub-paragraph 100.6(2)(a)(ii) of the New Brunswick Pension Benefits Act (“PBA”). The results of the initial funding policy valuation of the CBE SRP Plan as at July 1, 2012, after conversion, are found below.

The initial funding policy valuation results presented in this section are based on asset information found in Appendix A, membership data found in Appendix B, and plan provisions after the conversion to a shared risk plan, as summarized under the Conversion Plan section of this report and Appendix D. The methods and assumptions used in the funding policy valuation are described later in this section.

### Funding Policy Valuation Funded Status

The funding policy valuation funded status of the CBE SRP Plan is determined by comparing the fair market value of the assets to the funding policy actuarial liabilities. The funding policy actuarial liabilities are based on the benefits earned up to the valuation date assuming the Plan continues indefinitely.

**Table 2.1 – Funding Policy Valuation Funded Status**

	July 1, 2012
	\$M
<b>Market Value of Assets</b>	
> Fair market value of assets (including receivables / payables)	\$1,134.6
<b>Funding Policy Actuarial Liabilities</b>	
> Active members	\$703.1
> Retirees and beneficiaries	385.4
> Deferred vested members and other inactive	88.6
> Total funding policy valuation actuarial liabilities	\$1,177.1
Funding policy valuation excess (unfunded liability)	(\$42.5)
Termination value funded ratio [calculated in accordance with Reg. 14(6)(e)]	96.4%

The termination value funded ratio is used in the calculation of the “termination value” of any individual’s pension benefits at termination of employment, death, marriage breakdown, or retirement, as the case may be, in accordance with the terms of the Plan and Reg. 18(1). It is calculated in accordance with Reg. 14(6)(e).

### Funding Policy Valuation Normal Cost and Excess Contributions

The table below provides the funding policy valuation normal cost, being the value of the pension benefits being earned in the twelve-month period after the valuation date. It compares the funding policy valuation normal cost to the level of member and employer contributions in order to determine the level of contributions being made to the Plan in excess of the funding policy valuation normal cost.

**Table 2.2 – Funding Policy Valuation Normal Cost and Excess Contributions**

	Year Following July 1, 2012	
	\$M	% of payroll
A. Member and employer contributions	\$79.2	15.6
B. Funding policy valuation normal cost	\$46.7	9.2
C. Excess contributions (A. – B.)	\$32.5	6.4
Estimated payroll for year following July 1, 2012	\$508.3	

**Determination of 15-Year Open Group Funded Ratio**

The table below provides the 15-year open group funded ratio as calculated in accordance with the requirements of Reg. 14(6)(f). This ratio is used extensively by the funding policy to determine the actions to be undertaken by the Trustees under the funding policy deficit recovery plan and the funding policy excess utilization plan. The 15-year open group funded ratio is calculated as follows:

**Table 2.3 – 15-Year Open Group Funded Ratio**

	July 1, 2012 \$M
A. Market value of assets (including receivables / payables)	\$1,134.6
B. Present Value of Excess Contributions over next 15 years [calculated in accordance with Reg. 14(6)(c)]	\$380.6
C. Funding policy valuation actuarial liabilities	\$1,177.1
D. 15-Year Open Group Funded Ratio [(A. + B.) / C.]	128.7%

**Reconciliation of Funding Policy Valuation Funded Status with Last Going-Concern Valuation**

The table below describes the change in the Plan's funded status between the last going-concern valuation as at December 31, 2010 to this funding policy valuation as at July 1, 2012:

**Table 2.4 – Reconciliation of Funded Status**

	\$M	\$M
Going-concern funding excess (unfunded liability) as at December 31, 2010		(\$246.7)
Expected changes in funded status		
> Interest on funding excess (unfunded liability)	(24.8)	
> Excess contributions (shortfall)	(5.7)	
> Total		(\$30.5)
Expected funding excess (unfunded liability) as at July 1, 2012		(\$277.2)
Actuarial gains (losses) due to the following factors		
> Investment return on actuarial value of assets	(140.0)	
> Salary increases less (more) than assumed	16.9	
> Pension increases less (more) than assumed	(2.6)	
> Retirements	(4.7)	
> Other factors	1.5	
> Total		(\$128.9)
Change in mortality assumption		(\$50.9)
Impact of conversion to a Shared Risk Plan as at July 1, 2012		\$414.5
Funding policy valuation excess (unfunded liability) as at July 1, 2012		(\$42.5)

**Reconciliation of Total Normal Cost**

The factors contributing to the change in the total normal cost from the last going-concern valuation as at December 31, 2010 to this funding policy valuation as at July 1, 2012 are shown below:

**Table 2.5 – Reconciliation of Total Normal Cost**

	% of payroll
Total normal cost as at December 31, 2010:	13.3%
Changes in demographics:	0.4%
Change in mortality assumption:	0.4%
Impact of Conversion to a Shared Risk Plan (changes in assumptions and benefits):	(4.9%)
Total normal cost as at July 1, 2012 (see Table 2.2 B.):	9.2%

## **Funding Policy Actuarial Methods**

### Asset Valuation Method

The assets used under the funding policy valuation are equal to the fair market value of the assets. This is a requirement of Regulation 14(6)(d).

### Actuarial Cost Method

The funding policy valuation actuarial liabilities and normal cost were calculated using the accrued benefit (or unit credit) actuarial cost method in accordance with the requirement of Regulation 14(7)(a).

The funding policy valuation actuarial liabilities are equal to the actuarial present value of benefits earned by members for services prior to the valuation date, taking into account the actuarial assumptions as indicated hereafter. For greater certainty, it does not take into account the impact of any future salary increases, and the impact of any future increases in accrued pensions due to cost-of-living adjustments as may be granted from time to time by the Trustees in accordance with the plan terms and the funding policy.

The funding policy valuation normal cost is equal to the actuarial present value of benefits expected to be earned by members in the year following the valuation date. A salary increase estimate has been made to calculate the estimated normal cost and estimated member and employer contributions for the year following the valuation date.

In this valuation, the membership data provided was as at December 31, 2011. We therefore calculated the funding policy liability as of that date and projected it forward to the valuation date of July 1, 2012 in order to obtain the actuarial liability shown in this report. The projection of liability for the six-month period used actual cash flows for the period and was adjusted to take into account the final average earnings of the members for the six-month period.

The ratio of the total normal cost to the covered payroll for the period will tend to stabilize over time if the demographic characteristics of the active and disabled members remain stable. All other things being equal, an increase in the average age of the active and disabled members will result in an increase in this ratio.

For valuation purposes, to determine eligibility for benefits and for any other use, the age used is the age on the date of the nearest birthday.

## **Funding Policy Actuarial Assumptions**

The main actuarial assumptions employed for the initial funding policy actuarial valuation are summarized in the following table. Emerging experience differing from these assumptions will result in gains or losses, which will be revealed in future funding policy actuarial valuations. Experience gains and losses emerging in future funding policy actuarial valuations will impact the open group funded ratio of the plan, which in turn will impact the types and timing of any actions to be taken by the Board of Trustees in accordance with the Funding Policy. All rates and percentages are annualized unless otherwise noted.

**Table 2.6 – Funding Policy Actuarial Valuation Assumptions**

		<b>July 1, 2012</b>								
Discount rate		5.75%								
Salary increase for year following valuation (for normal cost purposes only)		2012-2013: 0.00% (salary freeze in effect)								
Seniority and promotional salary increases		3% of salaries at attainment of age 50								
YMPE increase for year following valuation (for normal cost purposes only)		3.00%								
Mortality		2014 Public Sector Mortality Table (CPM 2014 Publ) projected using Improvement Scale B (CPM-B) with size adjustment factors of 106% for males and 116% for females								
Retirement		Age at Conversion Date								
Retirement Age	Under 25	25-29	30-34	35-39	40-44	45-49	50-54	55-59	60+	
55	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	20.0%	
56	0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	20.0%	15.0%	10.0%	
57	0.0%	0.0%	0.0%	10.0%	20.0%	15.0%	10.0%	10.0%	10.0%	
58	0.0%	10.0%	20.0%	15.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
59	20.0%	15.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
60	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	17.5%	25.0%	
61	10.0%	10.0%	10.0%	10.0%	10.0%	17.5%	25.0%	15.0%	5.0%	
62	10.0%	10.0%	10.0%	17.5%	25.0%	15.0%	5.0%	4.5%	4.0%	
63	10.0%	17.5%	25.0%	15.0%	5.0%	4.5%	4.0%	3.5%	3.0%	
64	25.0%	15.0%	5.0%	4.5%	4.0%	3.5%	3.0%	2.5%	2.0%	
65	15.0%	12.5%	10.0%	8.0%	6.0%	4.5%	3.0%	2.0%	1.0%	
Termination (membership)		Age								
Sample rates of termination other than by death, disability or retirement		Rate								
		20								7.4%
		25								5.0%
		30								3.0%
		35								1.9%
		40								1.4%
		45								1.0%
50								0.6%		
55								0%		

Additional assumptions are required to determine the level of future cash flows to and from the pension plan, such as member and employer contributions, normal costs, benefit payments and expenses. These cash flows are calculated on a deterministic basis for each year following the valuation date for a period of 20 years, and allows the determination of the funding policy actuarial liability and assets at each future date, as well as the determination of the present value of 15-year excess contributions in accordance with Reg. 14(6)(c). Furthermore, all this information is used in the stochastic analysis required under the risk management procedures for the plan.

**Table 2.7 – Additional Funding Policy Actuarial Valuation Assumptions For Purpose of Calculating Future Year Cash Flows and Actuarial Liability**

<b>July 1, 2012</b>		
New entrants	Each active member is replaced at termination, death or retirement by a new entrant (with no net increase in the active membership of the plan)	
Distribution of new entrants and salary at entry:	Average Salary at Entry	
	Age	Distribution
	24	33.3%
	31	33.3%
	38	33.3%
	90% female / 10% male	
Inflation	2.25%	
Salary increases	Year	Rate
	2012 - 2013	0.00%
	2014 and after	3.25%
YMPE increases	3.00%	

### **Rationale for Material Actuarial Assumptions**

The assumptions have been reviewed in light of current economic and demographic conditions, and the adoption of the shared risk plan model under the New Brunswick Pension Benefits Act.

#### Inflation

Given the historical increases in consumer prices in Canada, the rates expected by the market, the portfolio managers' expectation, the Bank of Canada policy and the long-term forecasts of the Conference Board of Canada, Morneau Shepell believes that the expected long-term rate of inflation should be between 2.00% and 2.75%.

Consistent with this range, we have used an inflation assumption of 2.25% per annum.

#### Discount Rate Development

The elements considered in the development of the discount rate assumption for purposes of the funding policy valuation are summarized in the table below.

**Table 2.8 – Development of Funding Policy Valuation Discount Rate**

	%
Expected long-term nominal return based on the results of our stochastic analysis (using long-term target asset mix, and including impact of rebalancing and diversification)	6.05
Value added for active management (not exceeding the additional fees paid for active management [active management fees estimated at 0.25%] over passive management [passive management fees estimated at 0.10%])	0.15
Assumed margin for adverse deviation	0.00
Expected expenses paid from the fund	(0.45)
Discount rate	5.75

The expected long-term nominal return by asset class is provided in Appendix C. The target asset mix has been modified since the effective date of the valuation to reflect changes that are being implemented as a result of the adoption of the shared risk plan model. It should be noted that the return assumptions for bonds has been determined mainly on current market conditions while the return assumptions for equities and alternative investments are based more on long-term expectations.

Furthermore, the funding policy mandates the discount rate to be used for funding policy actuarial valuations up to and including December 31, 2014. A change in the discount rate can only be considered for the December 31, 2015 actuarial valuation. The mandated use of a fixed discount rate as at July 1, 2012 results in the use of no material margin for adverse deviation in the valuation as of that date.

#### Expenses

The allowance for investment and administrative expenses to be paid from the fund and built into the discount rate is 0.45% of assets based on recent Plan history and our expectation for future expenses.

### Rate of Salary Increase

The salary increase assumption has three components, an inflationary salary increase, the remaining period of a salary freeze implemented by the government, and a one-time seniority increase for nurses with 25 years as a registered nurse.

The long term salary increase assumption is based on the level of inflation of 2.25% per annum, plus an allowance for general increases in productivity and merit and promotion of 1.00% per annum, bringing the long term rate of salary increase to 3.25% per annum. However, a salary freeze is expected to be applied in different periods for different bargaining units. For purposes of the valuation we assumed it would take effect in 2012 and 2013, and therefore have used a 0.00% increase for those years.

The resulting regular rates of salary increase are presented below.

**Table 2.9 – Salary Increase Assumption**

<b>Year</b>	<b>Annual Rate</b>
2012 - 2013	0.00%
2014+	3.25%

The nurses' seniority adjustment is a 3.00% one-time salary increase payable to all nurses who have been a registered nurse for 25 or more years. We have assumed that all nurses would receive the 3.00% increase at attainment of age 50. This adjustment is in addition to the regular assumed rate of salary increase shown above.

### Mortality

In order to take into account the improvements in life expectancy recently substantiated by the Canadian Institute of Actuaries in its report on Canadian Pensioners Mortality (published on February 13, 2014), we used the CPM-2014Publ Mortality Table, and the CPM-B Improvement Scale, which varies by gender, age and calendar year. Adjustment factors of 106% for males and 116% for females were also applied to the mortality table to take into account the expected mortality for employees in the medical and social services industry relative to the general public sector. The same adjustments were used for all participants before and after retirement.

The mortality rates described above result in the following life expectancies for females and males.

**Table 2.10 - Life expectancy for Females and Males**

<b>Females</b>		<b>Life expectancy by Age in Year...</b>				
<b>Age</b>	<b>2012</b>	<b>2017</b>	<b>2022</b>	<b>2027</b>	<b>2032</b>	
<b>55</b>	32.8	33.1	33.4	33.6	33.9	
<b>60</b>	28.0	28.3	28.5	28.8	29.0	
<b>65</b>	23.3	23.6	23.9	24.1	24.3	
<b>70</b>	18.8	19.1	19.4	19.6	19.8	
<b>75</b>	14.6	14.9	15.1	15.3	15.5	
<b>80</b>	10.7	11.0	11.2	11.3	11.5	

<b>Males</b>		<b>Life expectancy by Age in Year...</b>				
<b>Age</b>	<b>2012</b>	<b>2017</b>	<b>2022</b>	<b>2027</b>	<b>2032</b>	
<b>55</b>	31.3	31.7	32.0	32.2	32.5	
<b>60</b>	26.6	27.0	27.3	27.5	27.8	
<b>65</b>	22.0	22.4	22.7	22.9	23.2	
<b>70</b>	17.6	18.0	18.2	18.5	18.7	
<b>75</b>	13.4	13.8	14.0	14.2	14.4	
<b>80</b>	9.6	10.0	10.2	10.4	10.5	

At the last actuarial valuation, the generational UP-94 mortality table with generational mortality improvement using Scale AA was used.

Termination

We have used the same termination rates as used in the previous valuation. We will continue to monitor this assumption for reasonableness.

Rate of Increase in YMPE

We assume that the YMPE would increase at a rate that is 0.75% higher than the inflation rate. We therefore assume a rate of increase in the YMPE of 3.00% per annum. This is the same rate as what was used in the prior valuation. The YMPE is automatically updated to its revised base level at each valuation date.

Retirement

Given the changing early retirement subsidies for service after the Conversion Date, we estimate that Plan members will slowly start to delay retirement as we move away from the Conversion Date. As a result, we adopted retirement assumptions that vary depending on the member's age at conversion. A younger member at the valuation date will be expected to retire later on average than an older worker at the same date. We will continue to monitor this assumption for reasonableness.

**Opinion on Funding Policy Valuation**

In our opinion, for the purposes of the funding policy valuation section of the report:

- > The membership data on which the valuation is based are sufficient and reliable for the purposes of the valuation.
- > The assumptions are appropriate for the purposes of the valuation.
- > The methods employed in the valuation are appropriate for the purposes of the valuation; including an adjustment to the actuarial liability and normal cost to take into account the difference in the effective date of the membership data provided and the effective date of the valuation.

This funding policy valuation report has been prepared, and our opinions given, in accordance with accepted actuarial practice in Canada.

The assumptions used under the funding policy valuation of this report were reasonable at the time this actuarial valuation report was prepared.

Respectfully submitted,

  
\_\_\_\_\_  
Yves Plourde, FSA, FCIA

  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Conrad Ferguson, FSA, FCIA

  
\_\_\_\_\_  
Date

## Section 3 – Going-Concern Valuation

The going-concern actuarial valuation is conducted in accordance with paragraph 14(1) of the Regulations to the New Brunswick *Pension Benefits Act* (“PBA”) in order to determine the maximum eligible employer contribution for the CBE SRP Plan under paragraph 147.2(2) of the *Income Tax Act (Canada)* (“ITA”) and provide the required actuarial opinion.

The going-concern actuarial valuation results presented in this section are based on asset information found in Appendix A, membership data found in Appendix B, and plan provisions after the conversion to a shared risk plan, as summarized under the Conversion Plan section of this report and Appendix D. The methods and assumptions used in the going-concern valuation are described later in this section.

### Going-Concern Funded Status

The funded status of the Plan on the going-concern basis is determined by comparing the actuarial value of the assets to the actuarial liabilities. The actuarial liabilities are based on the benefits earned up to the valuation date assuming the Plan continues indefinitely. It also has a provision for future cost-of-living adjustments to be provided by the Trustees in accordance with the plan terms and the funding policy. Such a provision is acceptable under paragraph 147.2(2)(c) of the ITA.

**Table 3.1 – Going-concern Funded Status**

	July 1, 2012	December 31, 2010
	\$M	\$M
Actuarial value of assets		
> Market value (including receivables / payables)	\$1,134.6	\$1,141.3
Actuarial liabilities		
> Active members	1,172.5	873.5
> Retirees and beneficiaries	486.8	394.4
> Deferred vested members and other inactive	140.0	120.1
> Total	\$1,799.3	\$1,388.0
Going-concern funding excess (unfunded liability)	(\$664.7)	(\$246.7)
Going-concern funded ratio	63.1%	82.2%

### Sensitivity Analysis on the Going-Concern Basis

The Standards of the Canadian Institute of Actuaries require valuation reports to disclose the sensitivity of the liabilities to changes in the discount rate assumption. The table below illustrates the effect of 1% decrease in the discount rate on the going-concern actuarial liabilities. With the exception of the discount rate, all other assumptions and methods used for this valuation were maintained.

**Table 3.2 – Sensitivity of Actuarial Liabilities on the Going-concern Basis**

	July 1, 2012	Discount rate 1% lower
	\$M	\$M
<b>Actuarial liabilities</b>		
> Active members	1,172.5	1,456.5
> Retirees and beneficiaries	486.8	540.8
> Deferred vested members and other inactive	140.0	168.9
> Total	\$1,799.3	\$2,166.2
Increase in actuarial liabilities		\$366.9

**Going-Concern Residual Normal Cost**

The table below summarizes the estimated going-concern residual normal cost of pension benefits being earned in the twelve-month period after the valuation date (the normal cost).

**Table 3.3 – Going-Concern Residual Normal Cost**

	As at July 1, 2012		As at January 1, 2011	
	\$M	% of payroll	\$M	% of payroll
Total Normal Cost	\$76.7	15.1	\$62.4	13.3
Less Member contributions	(\$39.6)	(7.8)	(\$30.0)	(6.4)
Residual Normal Cost	\$37.1	7.3	\$32.5	6.9
Total Annualized Payroll	\$508.3		\$470.3	

**Sensitivity Analysis on the Going-Concern Residual Normal Cost**

The table below illustrates the effect on the residual normal cost of using a discount rate 1% lower than the one used for the going-concern valuation. All other assumptions and methods, as used in this valuation, were maintained.

**Table 3.4 – Sensitivity of going-concern residual normal cost**

	As at July 1, 2012		Discount rate 1% lower	
	\$	% of payroll	\$	% of payroll
Total normal cost	\$76.7	15.1	\$102.5	20.2
Less Member contributions	(\$39.6)	(7.8)	(\$39.6)	(7.8)
Residual Normal Cost	\$37.1	7.3	\$62.9	12.4
Increase in residual normal cost			\$25.8	5.1

### Maximum Eligible Employer Contribution under the Income Tax Act

The maximum eligible employer contribution in accordance with the ITA is equal to the residual normal cost, plus the greater of the going-concern unfunded liability and the hypothetical wind-up deficiency. Under a shared risk plan, the hypothetical wind-up liability will typically be nil. However, the anti-avoidance rule under Section 16 of Regulation 2012-75 may be triggered if a wind-up occurs in the first five years following the conversion of the shared risk plan. For purposes of calculating the maximum eligible employer contribution, we have ignored the hypothetical wind-up deficiency that could exist for the first five years after conversion.

On the basis of the methods and assumptions in this report, the maximum eligible employer contribution for the year following July 1, 2012 is equal to \$701.8M (representing \$37.1M of residual normal cost and \$664.7M of going-concern unfunded liability).

When spreading the going-concern unfunded liability over the next three years (period for which this going-concern valuation is valid under the PBA), the maximum eligible employer contribution for the three years following July 1, 2012 (ignoring interest and salary increases) would be as follows:

**Table 3.5 – Maximum Eligible Employer Contributions Spread Over Three Years**

Year Following...	Going-Concern Unfunded Liability	Residual Normal Cost	Total	
	\$M	\$M	\$M	% of payroll
July 1, 2012	221.6	37.1	258.7	50.9%
July 1, 2013	221.6	37.1	258.7	50.9%
July 1, 2014	221.6	37.1	258.7	50.9%

Based on the above, the employer contribution requirements under the terms of the Plan of 7.8% of payroll are eligible contributions under the ITA. Furthermore, should employer contributions be increased to 8.3% of payroll as would be required under the Funding Policy if the 15-year open group funded ratio of the plan dropped below 100% for two years in a row, those higher employer contributions would also be eligible contributions under the ITA up to the date of the next going-concern valuation scheduled no later than July 1, 2015.

### Going-concern Valuation Actuarial Methods

The asset valuation method and the actuarial cost method under the going-concern valuation are identical to the asset valuation method and the actuarial cost method under the funding policy valuation. The going-concern valuation assumptions are also identical, except for the discount rate and the addition of a provision for future cost-of-living adjustments.

### Discount rate

In order to balance the need to fund intended benefits in a secure and responsible manner, while recognizing the necessity for CRA to monitor the impact of over-conservatism in assumptions, we developed a methodology to select an appropriate discount rate which we believe will balance those concerns. The discount rate selected is determined by using the nominal investment return expected from the long-term asset mix of the CBE SRP Plan over the next 20 years at its 67<sup>th</sup> percentile, minus 1.0% (to account for inclusion of any margins for adverse deviation and any and all expenses to be paid from the fund), subject to a minimum rate at least equal to the funding policy valuation discount rate. This leads to a nominal discount rate of 5.75% per year (the funding policy valuation discount rate).

### Assumed contingent indexing on accrued pensions and pensions in payment

A provision for future cost-of-living adjustments on the amount of the accrued pensions of active members, and terminated deferred vested members, and on the amounts of current and future pension payments is made. This provision satisfies the requirements of section 147.2(2)(c) of the ITA.

The funding policy clearly states that the benefit intention (benefit target) is a benefit based on a best 5 year average earnings formula with indexation to full CPI after retirement (subject to a maximum of 4%); the same as existed prior to the conversion. While this is by no means a guaranteed outcome, the contributions have been set at a level that there is a high likelihood of achieving these benefit intentions (or targets).

As a result, and in accordance with the PBA, we have conducted the going concern valuation based on these benefit intentions, which would provide for indexing of accrued pensions before assumed retirement at 3.25% per annum (similar to the long-term salary increase assumption in our funding policy valuation), and indexing of pensions after retirement of 2.25% per year (reflecting the inflation assumption in our funding policy valuation).

### Other going-concern actuarial assumptions

All other assumptions in our going-concern valuation are identical to the assumptions used under the funding policy actuarial valuation detailed in Table 2.6 of Section 2 of this report, and the rationale for the choice of those assumptions also applies for the going-concern valuation.

The additional assumptions detailed in Table 2.7 of Section 2 are not required under the going-concern actuarial valuation, and therefore do not apply.

Emerging experience differing from these assumptions will result in gains or losses, which will be revealed in future going-concern actuarial valuations.

**Opinion on Going-concern Valuation**

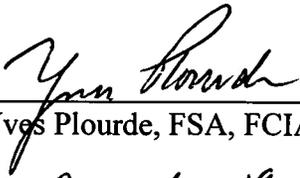
In our opinion, for the purposes of the going-concern valuation section of the report:

- > The membership data on which the valuation is based are sufficient and reliable for the purposes of the valuation.
- > The assumptions are appropriate for the purposes of the valuation.
- > The methods employed in the valuation are appropriate for the purposes of the valuation; including an adjustment to the actuarial liability and normal cost to take into account the difference in the effective date of the membership data provided and the effective date of the valuation.

This going-concern valuation report has been prepared, and our opinions given, in accordance with accepted actuarial practice in Canada.

The assumptions used under the going-concern valuation of this report were reasonable at the time this actuarial valuation report was prepared.

Respectfully submitted,

  
\_\_\_\_\_  
Yves Plourde, FSA, FCIA  
*December 19, 2014*  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Conrad Ferguson, FSA, FCIA  
*Dec. 19, 2014*  
\_\_\_\_\_  
Date

## Section 4 –Hypothetical Wind-up Valuation

A hypothetical wind-up valuation assumes that the Plan is wound-up on the valuation date and member's benefit entitlements are calculated as of that date. Although this type of valuation is not required under Part 2 of the New Brunswick Pension Benefits Act for a Shared Risk Plan, the Standards of Practice of the Canadian Institute of Actuaries require that actuarial valuation reports provide information with respect to hypothetical wind-up situations.

Section 16(3) of the Regulations 2012-75 under the *Pension Benefits Act* prescribes that if a shared risk plan is wound-up by the persons who established the plan within 5 years of its conversion date, the conversion of the plan is void and the plan has to be wound-up as a defined benefit plan under Part 1 of the PBA.

In conducting the hypothetical wind-up valuation as at July 1, 2012, we therefore made the assumption that the conversion would be void, and that the plan would be wound-up as at July 1, 2012 in accordance with rules found under Part 1 of the PBA.

We have valued the wind-up liability using discount rates consistent with the requirements of the NB PBA for plan wind-ups under Part 1. The PBA requires that benefits paid out to each member upon wind-up be not less than the cost to purchase an annuity for that member. Accordingly, we have followed the Canadian Institute of Actuaries' recommendations for the estimated cost of fully indexed annuity purchases as at July 1, 2012.

### Hypothetical Wind-Up Funded Status

The hypothetical wind-up funded status under the scenario postulated above, including the results of the last hypothetical wind-up valuation, is as follows:

**Table 4.1 – Hypothetical Wind-Up Funded Status**

	July 1, 2012	December 31, 2010
	\$M	\$M
<b>Assets</b>		
> Market value of assets	\$1,134.6	\$1,141.3
> Provision for expenses	(1.5)	(1.5)
> Total	1,133.1	1,139.8
<b>Hypothetical wind-up liabilities</b>		
> Active members	2,193.5	1,633.2
> Retirees and beneficiaries	658.7	536.0
> Deferred vested members and other inactive	242.0	191.6
> Total	3,094.2	2,360.8
Assets less liabilities on the hypothetical wind-up basis	(\$1,961.1)	(\$1,221.0)

The hypothetical wind-up funded status is presented for information purposes. There is no requirement under the PBA to fund the hypothetical wind-up deficit of the CBE SRP Plan while it is not in a wind-up state.

### **Sensitivity Analysis on the Hypothetical Wind-up Basis**

The Standards of Practice of the Canadian Institute of Actuaries require valuation reports to disclose the sensitivity of the liabilities to changes in the discount rate assumption. The table below illustrates the effect on the actuarial liabilities of using discount rates 1% lower than those used for the hypothetical wind-up valuation. All other assumptions and methods, as used in this valuation, were maintained.

**Table 4.2 – Sensitivity of Actuarial Liabilities on the Hypothetical Wind-up Basis**

	July 1, 2012	Discount rates 1% lower
	\$M	\$M
Actuarial liabilities		
> Active members	2,193.5	2,778.0
> Retirees and beneficiaries	658.7	748.6
> Deferred vested members and other inactive	242.0	297.4
> Total	3,094.2	3,824.0
Increase in actuarial liabilities		729.8

### **Incremental Cost on the Hypothetical Wind-up Basis**

The incremental cost on the hypothetical wind-up basis represents the present value of the expected aggregate change in the actuarial liabilities from July 1, 2012 to July 1, 2013, adjusted for expected benefit payments in the inter-valuation period. This incremental cost is estimated to be \$193.6M as at July 1, 2012.

### **Hypothetical Wind-up Asset Valuation Method**

Wind-up assets are equal to the market value of assets less and allowance for wind-up expenses. This valuation method is the same as the one used in the last valuation.

### **Hypothetical Wind-up Actuarial Cost Method**

The hypothetical wind-up liabilities are determined using the accrued benefit (or unit credit) actuarial cost method. The hypothetical wind-up liabilities are equal to the actuarial present value of all benefits earned by members for services prior to the valuation date assuming the Plan is wound up on the valuation date. This method is the same as the one used in the last valuation.

In this valuation, the membership data provided was as at December 31, 2011. We therefore calculated the liability as of that date and projected it forward to the valuation date of July 1, 2012 in order to obtain the actuarial liability shown in this report. The projection of liability used the same methodology as the one used to calculate the incremental cost, but applied to the period from December 31, 2011 to July 1, 2012 (six-month period) and using actual benefit payments for the period.

For valuation purposes, to determine eligibility for benefits and for any other uses, the age used is the age on the date of the nearest birthday. This method is the same as the one used in the last valuation.

### **Hypothetical Wind-up Actuarial Assumptions**

The main actuarial assumptions used in the hypothetical wind-up valuation correspond to those prescribed by the PBA.

Although the Former CBE Plan was not subject to the PBA before it was converted to the CBE SRP Plan, in the absence of specific direction to the contrary in the Former CBE Plan, we have valued the hypothetical wind-up liability using discount rates consistent with the requirements of the PBA if the Plan were to be wound up. The PBA requires that benefits paid out to each member upon wind-up be not less than the cost to purchase an annuity for that member. Accordingly, we have followed the Canadian Institute of Actuaries' recommendations for the estimated cost of fully indexing annuity purchases as at July 1, 2012.

The primary actuarial assumptions employed for the wind-up actuarial valuation are summarized in the following table. All rates and percentages are annualized unless otherwise noted. The rates in brackets represent the estimate annuity purchase rates for fully indexed annuities.

**Table 4.3 – Hypothetical Wind-Up Actuarial Assumptions**

	July 1, 2012	December 31, 2010
<b>Interest rate</b>		
> Interest rate for active members and deferred vested members under 55	3.05% per year (0.44% net) or 2.3% per year (1.2% net) for 10 years, and 3.7% per year (1.4% net) per year thereafter	4.50% per year (1.10% net)
> Interest rate for retired members and those 55 and over	3.05% per year (0.44% net)	4.50% per year (1.10% net)
Salary increases	None	None
Mortality	UP-94 generational using Scale AA	UP-94 projected to 2020
Termination (membership)	None	None
Wind-up expenses	\$1,500,000	\$1,500,000
Retirement	Age that maximizes the value of the pension	Age that maximizes the value of the pension

Allowance has been made for administrative, actuarial and legal costs which would be incurred if the Plan were to be wound up in full or in part. No allowance has been made for costs which may be incurred in respect of resolving surplus issues on Plan wind up or the costs in respect of assets which cannot be readily realized.

The Canadian Institute of Actuaries (CIA) collects data annually from insurance companies and annually determines interest rates suitable for estimating the cost of single premium group annuities in hypothetical wind-up valuations. For pensioners and for active members and deferred vested members eligible for immediate retirement at the valuation date, the interest rate used in the present hypothetical wind-up valuation is an estimate of the rate that would be used by insurance companies in pricing single premium group annuities for annuitants already retired, based on the suggested rates for such annuitants published by the CIA.

The discount rate used for active members and deferred vested members not eligible for immediate retirement is the rate used for pensioners without adjustment, as suggested by the CIA as an appropriate estimate of the cost of deferred annuities based on their survey data from insurance companies.

Emerging experience differing from these assumptions will result in gains or losses, which will be revealed in future hypothetical wind-up actuarial valuations.

### **Termination scenario**

The termination scenario used in the hypothetical wind-up valuation includes the following assumptions:

- > Plan wind-up would not result from employer insolvency.
- > All assets could be realized at their reported market value.
- > CBE SRP Plan conversion would be void and the pension plan would be wound-up under Part 1 of the PBA.

### **Margin for adverse deviations**

As specified by the Standards of Practice of the Canadian Institute of Actuaries, the hypothetical wind-up assumptions do not include a margin for adverse deviations.

### **Provision for fees**

Allowance has been made for administrative, actuarial and legal costs which would be incurred if the Plan were to be wound up, based on sufficient and reliable data. It is assumed that the wind-up date, the calculation date and the settlement date are coincident, and as such, expenses related to investment policy reviews, investment and custodial fees are not included. Expenses related to the resolution of surplus and deficit issues are not taken into account. The amount of expenses is only an approximation and may differ significantly from real expenses incurred on plan wind-up, for example, in case of litigation, bankruptcy and eventual replacement by a third-party administrator.

### **Hypothetical Wind-up Incremental Cost**

The method used to calculate the hypothetical wind-up incremental cost may be described as follows:

1. Present value of expected benefit payments between July 1, 2012 and July 1, 2013, discounted to July 1, 2012;

Plus

2. Projected hypothetical wind-up liabilities as at July 1, 2013, discounted to July 1, 2012;

Less

3. Hypothetical wind-up liabilities as at July 1, 2012.

**Opinion on Hypothetical Wind-up Valuation**

In our opinion, for the purposes of the hypothetical wind-up valuation section of the report:

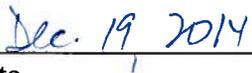
- > The membership data on which the valuation is based are sufficient and reliable for the purposes of the valuation.
- > The assumptions are appropriate for the purposes of the valuation.
- > The methods employed in the valuation are appropriate for the purposes of the valuation; including an adjustment to the actuarial liability to take into account the difference in the effective date of the membership data provided and the effective date of the valuation.

This hypothetical wind-up valuation report has been prepared, and our opinions given, in accordance with accepted actuarial practice in Canada.

The assumptions used under the hypothetical wind-up valuation of this report were reasonable at the time this actuarial valuation report was prepared.

Respectfully submitted,

  
\_\_\_\_\_  
Yves Plourde, FSA, FCIA  
  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Conrad Ferguson, FSA, FCIA  
  
\_\_\_\_\_  
Date

## Appendix A – Assets

---

### Description of Plan Assets

The assets of the plan are invested in a trust fund, and RBC Investor Services is the custodian for the assets of the pension fund.

### Statement of Market Value

The following table shows the asset mix as at June 30, 2012 and, for comparison, the mix as at December 31, 2010 extracted from the Plan's prior actuarial valuation:

Table A.1 – Assets at Market Value

	June 30, 2012	December 31, 2010
Invested assets	\$M	\$M
> Canadian Equities	\$396.4	\$454.5
> Foreign Equities	271.9	\$238.2
> Fixed Income	372.6	345.6
> Alternatives	46.5	51.5
> Short Term	47.2	44.9
> Other (including net receivables / payables)	0.0	6.6
Total assets	\$1,134.6	\$1,141.3

### Changes to Plan Assets

The following table shows changes to the Plan assets held by RBC Investor Services (the custodian) during the inter-valuation period, based on market values. The reconciliation from December 31, 2010 to December 31, 2011 is based on the unaudited financial statements issued by the Department of Human Resources, while the reconciliation from January 1, 2012 to June 30, 2012 is based on the monthly financial reports produced by RBC Investor Services and adjusted for payables and receivables recognized in months following June 2012.

**Table A.2 – Reconciliation**

	2012 (to June 30) \$M	2011 \$M
Assets at beginning of period	\$1,113.0	\$1,141.3
Receipts		
> Member Contributions	13.2	27.0
> Employer Contributions	13.2	27.0
> Transfers-in	0.4	1.2
> Investment income plus realized and unrealized capital appreciation and depreciation	17.4	(37.6)
Total receipts	44.2	17.6
Disbursements		
> Pensions paid and refunds	20.3	40.3
> Expenses (fees)	2.3	5.6
Total disbursements	22.6	45.9
Assets at end of period	\$1,134.6	\$1,113.0

**Return on Assets**

The Plan assets earned the following rates of return, net of all expenses charged to the fund, based on our calculations which assume cash flow occurred in the middle of the period:

**Table A.3 – Net Investment Return**

Year	Rate of Return
	%
2011	(3.7%)
2012 (six months – not annualized)	1.4%

**Actuarial Value of Assets**

We have used the market value of assets (including receivables / payables) without adjustment. The actuarial value of assets as at July 1, 2012 was \$1,134.6M.

**Target Asset Mix under Shared Risk Plan**

The statement of investment policy and goals for the CBE SRP Plan, as modified by the Board of Trustees in order to ensure among other things that the risk management goals under the PBA could be met, provides for the following long term target asset mix.

**Table A.4 – Target Asset Mix**

	<b>Target</b>
<b>Asset classes</b>	
> Domestic Fixed Income - Universe Bonds - Long-term Bonds	40.0%
> Foreign Fixed Income - US High Yield Bonds - Global Government Bonds	15.0%
> Equities - Canadian Equities - Foreign Equities	10.0% 15.0%
> Alternatives - Real estate - Infrastructure	20.0%
<b>Total</b>	<b>100.0%</b>

This target asset mix was used to determine the expected rate of return under the plan, and to conduct the stochastic analysis required under the PBA to assess the various risk management goals.

## Appendix B – Membership Data

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### **Description of Membership Data**

Data on Plan membership was obtained from the PIBA pension system maintained by the Pension and Employee Benefits Division of the Department of Human Resources. The data was provided as at December 31, 2011.

The data was matched and reconciled with the data provided for the previous valuation as at December 31, 2010. Basic data checks were performed to ensure that age, salary and service data were reasonable for the purposes of the valuation and to ensure that the data was accurate, complete and consistent with previous data.

Finally, we have taken the following additional steps to review data for accuracy, completeness and consistency purposes:

- > A reconciliation of data was performed in order to follow the changes concerning some of the active members, retirees and vested members.
- > Basic data checks were performed to ensure that age, salary and service data were reasonable for the purposes of the valuation.

The effective date of the conversion to a shared risk plan is July 1, 2012, and therefore the initial actuarial valuations' effective date is also as at July 1, 2012. The actuarial valuation results obtained using December 31, 2011 data was therefore projected forward for 6 months, using actual cash flows obtained from financial statements for the six-month period, in order to provide July 1, 2012 results throughout the report. This treatment is noted in the actuarial method section of every type of actuarial valuation conducted in this report.

Any differences between the above projection and the use of actual July 1, 2012 data was deemed immaterial for the purposes of the actuarial valuations.

### **Summary of Membership Data**

The following tables were prepared using data provided by the Pension and Employee Benefits Division regarding its active members, retirees and former members. Tables B.4 and B.5 reflect pensioner indexing awarded at January 1, 2012 and are therefore presented as at January 1, 2012.

These tables show the following:

- B.1 Summary of Membership Data
- B.2 Changes in Plan Membership
- B.3 Age/Service Distribution for Active Members as at December 31, 2011
- B.4 Summary of Part-time Membership Data as at July 1, 2012
- B.5 Distribution of Retirees and Beneficiaries by Age Groups as at January 1, 2012
- B.6 Distribution of Deferred Vested Members by Age Groups as at January 1, 2012
- B.7 Distribution of Suspended Members by Age Groups as at December 31, 2011

**Table B.1**  
**Summary of Membership Data**

		December 31, 2011	December 31, 2010
Active members <sup>1</sup>	Number	7,600	7,594
	Total covered payroll <sup>3</sup>	\$506,318,550	\$513,903,501
	Average salary	\$66,621	\$67,672
	Average age	41.6 years	41.3 years
	Average credited service	10.4 years	10.1 years
Retirees and Beneficiaries	Number	1,849	1,704
	Average annual lifetime pension	\$16,743	\$15,922
	Average annual bridge benefit <sup>2</sup>	\$6,581	6,369
	Average age	67.3 years	67.2 years
Deferred vested members	Number	95	75
	Average annual lifetime pension	8,921	8,018
	Average annual bridge benefit <sup>2</sup>	3,060	3,049
	Average age	49.2 years	46.8 years
Suspended members	Number	1,144	1,127
	Average accumulated contributions with interest	21,166	20,827
	Average age	46.6 years	46.7 years
	Average credited service	6.6 years	6.6 years

<sup>1</sup> Includes all active members, members on a leave of absence and members who have signed an intra-provincial agreement with another provincial pension plan but excludes part-timers who entered the plan July 1, 2012.

<sup>2</sup> Average for those entitled to or receiving a bridging benefit.

<sup>3</sup> Annualized full-time equivalent salary for all active members at December 31, 2011, excluding part-timers who entered the plan July 1, 2012. This figure differs from the payroll used for valuation purposes where an aggregate work percentage of 90% was assumed in the total payroll calculation and certain sub-statuses like intra-provincial transfers and members on a leave of absence are excluded from the total payroll.

**Table B.2 – Changes in Plan Membership**

	<b>Active Members</b>	<b>Retirees and Beneficiaries</b>	<b>Deferred Vested and Suspended Members</b>	<b>Total</b>
Members at December 31, 2010	7,594	1,704	1,202	10,500
New members	355	-	-	355
Retirements	(127)	161	(34)	-
Returned to active status	33	-	(33)	-
Terminations:				
> with refunds or transfers out	(117)	-	(32)	(149)
> with deferred pensions	(14)	-	14	-
> with suspended status	(124)	-	124	-
Deaths:				
> with no continuing benefits	-	(17)	(2)	(19)
> with survivors	-	(5)	-	(5)
New survivor pensions	-	5	-	5
Guarantee periods expired	-	-	-	-
Data adjustments	-	1	-	1
Members at December 31, 2011	7,600	1,849	1,239	10,688

**Table B.3 – Age/Service Distribution for Active Members as at December 31, 2011**

<b>Years of Service</b>	<b>Under 24</b>	<b>25-29</b>	<b>30-34</b>	<b>35-39</b>	<b>40-44</b>	<b>45-49</b>	<b>50-54</b>	<b>55-59</b>	<b>60 and Over</b>	<b>Total</b>
<b>0 - 4</b>										
Num.	314	880	597	378	277	179	107	64	17	2,813
Tot. Sal.	18,347,222	54,730,670	38,064,834	24,359,848	18,094,797	11,793,512	7,277,261	4,408,129	1,128,174	178,204,446
Avg. Sal.	58,431	62,194	63,760	64,444	65,324	65,886	68,012	68,877	66,363	63,350
<b>5 - 9</b>										
Num.		128	429	407	281	198	153	76	27	1,699
Tot. Sal.		8,713,551	29,672,588	27,492,410	18,801,881	13,295,036	10,399,279	5,221,337	1,833,073	115,429,155
Avg. Sal.		68,075	69,167	67,549	66,911	67,147	67,969	68,702	67,892	67,939
<b>10 - 14</b>										
Num.			34	192	307	226	146	122	34	1,061
Tot. Sal.			2,340,335	13,235,625	21,047,011	14,920,193	10,054,710	8,478,174	2,316,628	72,392,675
Avg. Sal.			68,833	68,936	68,557	66,019	68,868	69,493	68,136	68,231
<b>15 - 19</b>										
Num.				9	188	174	113	84	36	604
Tot. Sal.				598,310	12,835,904	11,988,009	7,660,027	5,719,073	2,502,287	41,303,611
Avg. Sal.				66,479	68,276	68,897	67,788	68,084	69,508	68,383
<b>20 - 24</b>										
Num.					102	368	192	112	35	809
Tot. Sal.					7,000,930	25,430,715	13,390,501	7,823,469	2,446,096	56,091,711
Avg. Sal.					68,637	69,105	69,742	69,852	69,888	69,335
<b>25 - 29</b>										
Num.						80	225	75	18	398
Tot. Sal.						5,576,998	15,591,902	5,251,948	1,308,930	27,729,777
Avg. Sal.						69,712	69,297	70,026	72,718	69,673
<b>30 and over</b>										
Num.						1	70	130	15	216
Tot. Sal.						***	4,843,664	9,179,408	1,072,986	15,167,174
Avg. Sal.						***	69,195	70,611	71,532	70,218
<b>Total number</b>	<b>314</b>	<b>1,008</b>	<b>1,060</b>	<b>986</b>	<b>1,155</b>	<b>1,226</b>	<b>1,006</b>	<b>663</b>	<b>182</b>	<b>7,600</b>
<b>Total salaries</b>	<b>18,347,222</b>	<b>63,444,222</b>	<b>70,077,757</b>	<b>65,686,193</b>	<b>77,780,522</b>	<b>83,075,579</b>	<b>69,217,343</b>	<b>46,081,537</b>	<b>12,608,174</b>	<b>506,318,550</b>
<b>Average of salaries</b>	<b>58,431</b>	<b>62,941</b>	<b>66,111</b>	<b>66,619</b>	<b>67,342</b>	<b>67,761</b>	<b>68,805</b>	<b>69,505</b>	<b>69,276</b>	<b>66,621</b>

*Average age: 41.6*

*Average number of years of service: 10.4*

*Notes: The age is computed at the nearest birthday.*

*Years of service means the number of years credited for pension plan purposes, fractional parts being rounded to the nearest integer.*

*The salary used is the estimated salary rate as of January 1, 2012.*

*Membership for active members is composed of 683 males and 6,917 females.*

On the Conversion Date, eligible part-time members of the Pension Plan for Part-Time and Seasonal Employees of the Province of New Brunswick ceased to participate in that plan and joined the CBE SRP Plan for service on and after July 1, 2012. Pension and Employee Benefits Division provided the following information with respect to those members. This data is used in the projection of future cash flows to and from the pension plan, such as member and employer contributions, normal costs, benefit payments and expenses over the next 20 years in order to determine the open group funded ratio under the funding policy actuarial valuation. It is also used in the stochastic analysis required under the risk management procedures for the plan.

**Table B.4 – Summary of Part-time Membership Data as at July 1, 2012**

		<b>July 1, 2012</b>
<b>Part-time Members</b>	<b>Number</b>	<b>2,021</b>
	<b>Total payroll for following year</b>	<b>\$90,134,402</b>
	<b>Average salary</b>	<b>\$44,599</b>
	<b>Average age</b>	<b>42.2</b>

**Table B.5 – Distribution of Retirees and Beneficiaries by Age Groups as at January 1, 2012**

Age Group	Number	Total Annual Payments	
		Lifetime	Bridge
Under 60	294	5,899,085	1,872,697
60-64	605	11,109,549	3,951,630
65-69	391	5,952,208	-
70-74	224	3,457,374	-
75-79	173	2,625,539	-
80-84	88	1,104,571	-
85 and over	74	810,033	-
<b>Total</b>	<b>1,849</b>	<b>30,958,359</b>	<b>5,824,328</b>

*Average age: 67.3*

*Notes:*

*Age groups are based on exact age.*

*Years of retirement means the number of years since retirement, fractional parts being rounded to the nearest integer.*

*The pension used is the pension payable as at January 1, 2012*

*Membership for retirees and beneficiaries is composed of 103 males and 1,746 females.*

Included above, there is a total of \$4.1 M in outstanding refunds and withholding amounts for 78 individuals at July 1, 2012.

**Table B.6 – Distribution of Deferred Vested Members by Age Groups as at January 1, 2012**

Age Group	Number	Total Annual Payments	
		Lifetime	Bridge
Under 40	16	70,891	28,064
40-45	12	104,449	35,549
45-49	22	176,745	68,161
50-54	22	226,029	80,772
55-59	16	149,226	56,703
60 and over	7	120,182	0
<b>Total</b>	<b>95</b>	<b>847,522</b>	<b>269,248</b>

*Average age: 49.2 years*

*Notes:*

*Age groups are based on exact age.*

*The pension used is the pension payable as at January 1, 2012.*

*Membership for deferred vested members is composed of 8 males and 87 females.*

**Table B.7 – Distribution of Suspended Members by Age Groups as at December 31, 2011**

Age Group	Number	Average Total Contributions plus Interest	Average Pensionable Service
Under 25	10	2,492	0.8
25-29	57	4,660	1.4
30-34	109	8,082	2.4
35-39	95	12,537	3.8
40-44	143	18,709	6.0
45-49	246	23,345	7.2
50-54	275	28,443	8.6
55-59	156	29,167	9.0
60 and Over	53	20,034	7.5
<b>Total</b>	<b>1,144</b>	<b>21,166</b>	<b>6.6</b>

*Average age: 46.6 years*

*Notes:*

*Age groups are based on exact age.*

*Membership for suspended members is composed of 122 males and 1022 females.*

## Appendix C – Stochastic Projection Assumptions

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Our assumptions for stochastic analysis are built each year using Conference Board of Canada (CBoC) forecasts, internal research, inflation expectations and by surveying the asset manager universe. This ensures we are not using inputs that are out of touch with broader expectations. We strive for a moderate level of conservatism in our assumptions, as high expectations can lead to biased results, understating the true risk level of plans.

Stochastic projection assumptions are updated annually by Morneau Shepell Asset and Risk Management with an anchor date of December 31st and a time horizon of up to 25 years. A multi-stage process is used to set the economic assumptions. First, a long term inflation rate assumption is selected based primarily on the current Bank of Canada Monetary Policy. Volatility for inflation is based on historical data since the early 1990's when the current monetary policy was introduced. Market implied inflation is used as an indicator of the market expectation for long term trends for inflation. Secondly, historical and current bond data is used to determine the long term interest rates for key bond indices. It is assumed that current yields will revert to the projected long term rates over a projected period. Volatility assumptions are based on historical data modified to reflect current low yield rates. Expected return levels and standard deviations for Canadian bond indices are generated in a stochastic simulation approach.

The next stage is to determine nominal equity return assumptions. The process uses multiple sources including our inflation assumptions, historical data, GDP and other economic data, growth forecasts and dividend information. Standard deviations and correlations of equity returns are mainly derived from historical data. Purchasing power parity is assumed in setting foreign equity return assumptions. Historical data is used to measure the return and volatility spreads between small-cap and large-cap equities. Alternative asset classes are primarily based on historical data but adjusted by factors specific for each asset class.

The following table provides the long term asset mix, the expected return and the volatility by asset class as used as at July 1, 2012:

**Table C.1 – Expected Return over 20 Years and Volatility (standard deviation) by Asset Class**

	Long-term asset mix	Expected Return	Volatility (standard deviation)
Inflation		2.25%	1.0%
<b>Asset classes</b>			
> Domestic Fixed Income			
- Universe Bonds (DUB)	6.0%	3.30%	5.2%
- Long-term Bonds (DLB)	34.0%	3.90%	9.0%
> Foreign Fixed Income			
- US High Yield Bonds (USHY)	7.5%	6.40%	10.9%
- Global Government Bonds (GGB)	7.5%	4.55%	5.6%
> Equities			
- Canadian Equities (DE)	10.0%	7.40%	17.4%
- US Equities (US E)	7.5%	7.00%	17.0%
- EAFE Equities (EAFE)	7.5%	8.25%	16.9%
> Alternatives			
- Real estate (RE)	10.0%	6.00%	12.3%
- Infrastructure (I)	10.0%	6.40%	14.0%

For every year in the 20-year projection, expenses of 30 basis points to reflect the cost of non-investment expenses and the cost of passive management is deducted from the expected return (the additional cost of active management is expected to be achieved in addition to the expected returns shown above and therefore are not included in the analysis).

The following correlation among the various asset classes identified in Table C.1 was also used as at July 1, 2012:

**Table C.2 – Correlation Among Asset Classes**

	DUB	DLB	USHY	GGB	DE	US E	EAFE	RE	I
<b>DUB</b>	1.00	0.89	-0.06	-0.08	0.18	0.13	0.09	-0.02	-0.12
<b>DLB</b>		1.00	-0.17	-0.22	0.15	0.16	0.07	-0.01	-0.08
<b>USHY</b>			1.00	0.63	-0.29	-0.19	-0.25	-0.07	-0.23
<b>GGB</b>				1.00	-0.37	-0.24	-0.32	-0.09	-0.29
<b>DE</b>					1.00	0.59	0.75	-0.05	0.31
<b>US E</b>						1.00	0.63	-0.16	0.00
<b>EAFE</b>							1.00	-0.09	0.01
<b>RE</b>								1.00	0.01
<b>I</b>									1.00

Using a Monte Carlo simulation technique, the expected returns, volatility and correlation of the various asset classes shown above are used to model 2,000 series of alternative economic

scenarios over 20-year periods. This provides at least 40,000 observations from which to measure whether the risk management goals have been achieved.

This exceeds the minimum requirements under the PBA of 1,000 series of economic scenarios.

For each of these scenarios and for each year, the financial position of the CBE SRP Plan is measured on a funding policy basis. The discount rate of 5.75% per annum is used to project the funding policy liability and determine the present value of excess contributions throughout the projection period. The projection of the liability and future cash flows under the stochastic analysis uses the same demographic assumptions as used for the calculation of the funding policy liability, as required under Regulation 15(2)(c).

The risk management procedures are described in Section 1 of this report.

## Appendix D – Summary of Plan Provisions

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The following is a brief summary of the main provisions of the Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals (“CBE SRP Plan”) effective July 1, 2012. For an authoritative statement of the precise provisions of the CBE SRP Plan, reference must be made to the official CBE SRP Plan documents.

### **Development of the Plan**

The Pension Plan for Certain Bargaining Employees of New Brunswick Hospitals (“Former CBE Plan”) became effective on January 1, 1975. At that time, the Former CBE Plan provided for continuation and improvement of benefits accrued under the Hospital Employees Pension Plan which came into effect on October 1, 1971.

The Former CBE Plan was amended at various times throughout its history. As at January 1, 1988, the responsibility for Plan management was transferred to a Pension Committee.

Effective July 1, 2012, the Former CBE Plan is being converted to the CBE SRP Plan. The administration of the CBE SRP Plan is the responsibility of an independent Board of Trustees.

### **Eligibility and Participation**

Each Member of the Former CBE Plan joins the CBE SRP Plan on July 1, 2012. Active members of the Pension Plan for Part-Time and Seasonal Employees of the Province of New Brunswick who are eligible to join the CBE SRP Plan cease active membership in the said plan and are required to join the CBE SRP Plan as of July 1, 2012.

Each employee who commences full-time employment on or after July 1, 2012 is required to join the Plan from the first day of the month coincident with or next following the date of employment.

### **Required Contributions**

Effective July 1, 2012, each member is required to contribute 7.8% of earnings. Participating employers also contribute 7.8% of earnings from the same date.

Contributions are waived for periods during which a member is in receipt of long term disability benefits or periods where a member is participating in the plan’s phased retirement program. However, pensionable service continues to accrue in respect of such periods.

Contribution rates are subject to change in accordance with triggers found under the Funding Policy for the CBE SRP Plan.

### **Normal Retirement**

The normal retirement date is the first day of the month coincident with or next following the sixty-fifth birthday.

A member's annual normal retirement pension is equal to the sum of:

- (A) In respect of service before January 1, 1990, the product of:
  - (i) the number of years of the member's pensionable service before January 1, 1990, and
  - (ii) 2.0% of the annual average of the member's earnings during the period of five (5) consecutive years before July 1, 2012 during which such earnings are highest

*and*

- (B) In respect of service from January 1, 1990 to July 1, 2012, the product of:
  - (i) the number of years of the member's pensionable service during that period, and
  - (ii) the difference between:
    - (a) 2.0% of the annual average of the Member's earnings during the period of five (5) consecutive years before July 1, 2012 during which such earnings are highest; and
    - (b) 0.7% of the annual average of her earnings up to the average YMPE during the period referred to in (a) above that is before July 1, 2012

*and*

- (C) In respect of service from July 1, 2012, the sum of (i) and (ii) for each calendar year (or portion thereof):
  - (i) 1.4% of the Member's annualized earnings for the calendar year, up to the YMPE for the calendar year; and
  - (ii) 2.0% of the portion of the Member's annualized earnings for the calendar year that are in excess of the YMPE for the calendar year.

Pensions accrued above are subject to cost-of-living adjustments, before and after retirement, every January 1<sup>st</sup> following July 1, 2012, subject to approval by the Board of Trustees, and in accordance with the trigger requirements found under the Funding Policy for the CBE SRP Plan.

### **Normal, Automatic and Optional Forms of Pension**

The normal form of pension is a pension payable in equal monthly instalments commencing on the member's pension commencement date and continuing thereafter during the lifetime of the member or for sixty months, whichever is the longer.

For a member with a spouse or common-law partner, the automatic form of pension is a joint and survivor pension which is payable in equal monthly instalments for the life of the member and payable to the member's spouse or common-law partner after the member's death at 60% of the amount paid to the member. Such automatic form of pension is actuarially equivalent to the normal form of pension.

Optional forms of pension are also available on an actuarially equivalent basis.

### **Early Retirement and Bridge Benefit**

Early retirement is permitted on or after age 55 if the member has at least 5 years of employment or 2 years of plan membership.

On early retirement, a bridge benefit of \$27 per month per year of pensionable service is payable in addition to the lifetime pension found under "Normal Retirement". The bridge benefit is payable to age 65 or to the death of the member, if earlier.

The portions of the lifetime pension and bridge benefit accrued for service before July 1, 2012 are unreduced if the pension and bridge commence to be paid at age 60 or later. If such pension and bridge commence to be paid before age 60, they are each reduced by 1/4% per month (3% per year) that the pension and bridge commencement date precedes age 60.

The portions of the lifetime pension and bridge benefit accrued for service on and after July 1, 2012 are reduced by 5/12% per month (5% per year) that the pension and bridge commencement date precedes age 65.

### **Benefits on Termination of Employment**

If a member terminates employment prior to completing five years of continuous employment and prior to completing two years of plan membership, the member is entitled to a refund of the total amount of her contributions to the plan, with interest.

If a member terminates employment before age 55 but after completing at least five years of continuous employment or two years of plan membership, the member may elect to receive:

- (i) a deferred lifetime pension payable from normal retirement date equal to the accrued pension to which the member is entitled as at her date of termination in accordance with the formula specified above for the normal retirement pension; or
- (ii) to transfer the termination value of the deferred lifetime pension calculated in accordance with the PBA, to a registered retirement savings arrangement as allowed under the PBA.

Members electing a deferred lifetime pension will also be entitled to retire early in accordance with the "Early Retirement" section, and will also be eligible for a bridge benefit.

### **Death Benefits**

If a member dies prior to completing five years of continuous employment and prior to completing two years of plan membership, the benefit payable is a refund of the member's own contributions to the plan, with interest.

If the member dies after completing at least five years of continuous employment or two years of plan membership, but before pension commencement, the death benefit payable is the termination value of the deferred pension determined in accordance with the PBA.

In the event of death after pension commencement, the benefit payable is determined in accordance with the form of pension selected by the member at retirement.

### **Phased Retirement Option**

A member must have at least 5 years of service, and be at least age 55 to participate. The member must select her ultimate retirement date in advance, between 1 to 5 years of the start of phase-in period. The member must continue to work 50% or 60% of full-time equivalent hours.

The pensionable service credited during the phase-in period is as if the member was a full-time employee (subject to ITA limits). Annual lump sum from plan are payable on January 1st to top-up employment earnings to 85% of full-time equivalent earnings at the start of the phase-in period.

The lifetime pension and bridge benefit at the ultimate retirement date is calculated as if there was no phase-in period, and then reduced by lifetime pension offsets calculated for each lump sum payment made during the phase-in period.

Phased retirement participants are considered active members until full retirement.

Required member and employer contributions are waived during phase-in period.

### **Primary Purpose, Benefit Security and Cost-of-living Adjustments**

The primary purpose of the CBE SRP Plan is to provide pensions to eligible employees after retirement and until death in respect of their service as employees. A further purpose of the CBE SRP Plan is to provide secure pension benefits to members, without an absolute guarantee, but with a risk-focused management approach delivering a high degree of certainty that full base benefits will be payable in the vast majority of potential future economic scenarios. As a shared risk plan, all future cost-of-living adjustments and other ancillary benefits under the CBE SRP Plan shall be provided only to the extent that funds are available for such benefits, as determined by the Board of Trustees in accordance with applicable laws and the Funding Policy.

## Appendix E – Summary of Funding Policy

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The following is a brief summary of the main provisions of the Funding Policy for the Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals (“CBE SRP Plan”) effective July 1, 2012. For an authoritative statement of the precise provisions of the Funding Policy, reference must be made to the official document.

### **Purpose of Plan and Funding Policy**

The purpose of the CBE SRP Plan is to provide secure pension benefits to members and former members without an absolute guarantee, but with a risk focused management approach delivering a high degree of certainty that base benefits can be met in the vast majority of potential future economic scenarios.

The primary focus is to provide a highly secure lifetime pension at normal retirement age. However, the intention is that additional benefits may be provided depending on the financial performance of the Plan.

The Funding Policy is the tool used by the Board of Trustees to manage the risks inherent in a shared risk plan. The Funding Policy provides guidance and rules regarding decisions that must, or can, be made by the Board of Trustees around funding levels, contributions and benefits.

### **Benefit Objectives**

The primary benefit objective for the Plan is to deliver benefits that closely replicate, to the extent possible, the benefits provided under the Plan prior to the conversion, including inflation protection.

Furthermore, benefit accruals under the Plan after the conversion are based on a normal retirement age of 65 with a 5% per year reduction for early retirement. This change reflects anticipated continued increases in life expectancy. The overall plan design objective with respect to retirement age is to provide each cohort of plan members with about the same expected number of years of pension payments for a similar amount of pension in current dollars at retirement. None of the above are guarantees.

### **Risk Management**

In accordance with legislation on shared risk plans, the primary risk management goal is to achieve a 97.5% probability that base benefits will not be reduced over the following 20 years.

In addition, secondary risk management goals are to provide, on average, contingent indexing on base benefits (for all members) in excess of 75% of CPI over the next 20 years, and to achieve at least a 75% probability that the ancillary benefits described in the Plan text at conversion can be provided over the next 20 years.

### **Contributions**

The initial total contribution rate is equal to 15.6% of earnings (members at 7.8% of earnings and employer at 7.8% of earnings).

Contribution adjustments may be made by the Board of Trustees. A total contribution increase of up to 1% of earnings is to be triggered by the Board of Trustees if the open group funded ratio of the Plan, as defined by the PBA, falls below 100% for two successive year ends until such time as the open group funded ratio reaches 105% without considering the effect of the contribution increase and the primary risk management goal is met.

A reduction in contributions of up to a total of 2% of earnings can be triggered by the Board of Trustees if the conditions set forth in the funding excess utilization plan are met.

#### **Funding Deficit Recovery Plan**

The funding deficit recovery plan must be implemented by the Board of Trustees if the open group funded ratio of the Plan falls below 100% for two successive plan year ends.

The funding deficit recovery plan consists of the following actions in the order of priority as listed below:

1. Increase contributions by up to a total of 1.0% of earnings.
2. Change early retirement rules for post-conversion service for members who are not yet eligible to retire and receive an immediate pension under the terms of the Plan to a full actuarial reduction for retirement before age 65;
3. Change early retirement rules for pre-conversion service for members who are not yet eligible to retire and receive an immediate pension under the terms of the Plan to a full actuarial reduction for retirement before age 60;
4. Reduce base benefit accrual rates for future service after the date of implementation of the deficit recovery plan by not more than 5%;
5. In addition to the reduction in step 4 above, reduce base benefits on a proportionate basis for all members regardless of membership status for both past and future service in equal proportions.

The above actions shall be taken one by one and when the primary risk management goal is met, no further actions are required at that time.

The base benefit reduction in point 5, if required, shall be such that both goals below are achieved:

1. 105% open group funding level; and
2. Primary risk management goal of 97.5% probability that base benefits need not be further reduced over the next 20 years

Contribution increases shall take effect no later than 12 months following the date of the funding policy valuation report that triggered the need for contribution increases, and all other actions shall take effect no later than 18 months following the date of the funding policy valuation report that triggered the need for the action.

### **Funding Excess Utilization Plan**

The funding excess utilization plan describes the actions the Board of Trustees must take or consider when the open group funding levels exceeds 105%. If the open group funding level is at 105% or less, there are no actions that can be taken under the funding excess utilization plan.

The amount available for utilization is as follows:

- 1/6<sup>th</sup> of the excess funds that make up the difference between the open group funding level at the valuation date to a maximum of 140% and 105%; PLUS
- 100% of the excess above 140%.

If base benefits and/or ancillary benefits have been reduced, all excess available for utilization must first be used to reinstate those reductions. Afterwards, the following actions are to be taken in the following order of priority and no action can be taken until the immediately preceding action in the list below has been fully implemented:

1. Provide indexing of base benefits up to the full CPI since the last date where full CPI was achieved.
2. Provide further increases in base benefits of members not in receipt of a pension such that the base benefits are upgraded to a final five year average.
3. Provide a further increase to retired members such that a final average formula is reasonably replicated for each retired member at their retirement date and indexed to full CPI thereafter.
4. Provide a lump sum payment representing a reasonable estimate of missed past increased payments up to the levels of benefits arising out of steps 2 and 3.
5. Establish a reserve to cover the next 10 years of potential contingent indexing.
6. Apply contribution reduction adjustment of up to 2%.
7. Improve the normal form of pension for all members who are not in receipt of a pension.
8. Improve the bridge pension for all members eligible for a bridge pension whether or not in pay.
9. Improve the early retirement rules for service after June 30, 2012, provided that the Board of Trustees considers life expectancy experience as it develops.

Actions 1 to 4 can be applied with excess funds available when the open group funded ratio is below 140%. If all improvements from 1 through 4 above have been made and the open group funded ratio is still in excess of 140%, then actions 5 through 9 can be undertaken in sequence. After such actions have been undertaken, the Trustees may consider permanent benefit changes subject to the approval of the Province and Union and subject to most members being able to benefit from the changes.

Except for the timing of contribution reductions, the timing of the above actions shall be the first of the year that is 12 months after the date of the funding policy valuation report that triggered the actions.

Notwithstanding the above, with respect to actions taken by the Board of Trustees further to the actuarial valuation reports with effective dates from July 1, 2012 to December 31, 2014 inclusive, where the discount rate is 5.75% per annum, the Board of Trustees shall be prohibited from providing any increases in benefits other than as described in 1 above.

#### **Actuarial Assumptions**

A funding policy actuarial valuation shall be conducted by the Plan's actuary at December 31<sup>st</sup> of each year. The discount rate is 5.75% per year and cannot be changed until the December 31, 2015 actuarial valuation. A change in the discount rate must be considered for the December 31, 2015 actuarial valuation and any later valuations. Once a change is made it shall remain in effect for at least two subsequent valuations (i.e., three valuation reports in total)

A change would only be made if the following conditions are met:

- The probability of meeting or exceeding the discount rate over the next 20 years based on the target asset mix in the investment policy fall below 90%;
- The Province and the Unions agree that such a change can be made; and
- The primary risk management goal is achieved.

Other assumptions may be changed by the Board of Trustees as experience evolves.

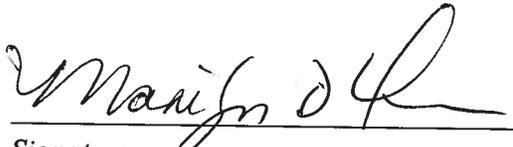
## Appendix F – Plan Administrator Confirmation Certificate

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With respect to the Initial Actuarial Valuation Report of the Shared Risk Plan for Certain Bargaining Employees of New Brunswick Hospitals as at July 1, 2012, I hereby confirm that to the best of my knowledge:

- > the data regarding Plan members and beneficiaries provided to Morneau Shepell as at December 31, 2011 constitutes a complete and accurate description of the information contained in our files;
- > copies of the official plan text and funding policy of the CBE SRP Plan and all amendments to date were provided to Morneau Shepell; and
- > there are no subsequent events or any extraordinary changes to the plan membership from December 31, 2011 to July 1, 2012, which would materially affect the results.

**The CBE SRP Plan Board of Trustees**

  
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Signature

Name: Marilyn Quino

Title: Chairperson

Date: Dec 19, 2014