



Financial statements

Shared Risk Pension Plan for CUPE Employees of New  
Brunswick Hospitals

December 31, 2012

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# Independent auditor's report

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## **To the Board of Trustees of the Shared Risk Pension Plan for CUPE Employees of New Brunswick Hospitals**

We have audited the accompanying financial statements of the Shared Risk Pension Plan for CUPE Employees of New Brunswick Hospitals which comprise the statement of financial position as at December 31, 2012, and statement of changes in net assets available for benefits and statement of changes in pension obligations for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management's responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Shared Risk Pension Plan for CUPE Employees of New Brunswick Hospitals as at December 31, 2012, and the changes in net assets available for benefits and changes in pension obligations for the year then ended in accordance with the Canadian accounting standards for pension plans.

Fredericton, Canada  
June 5, 2014

*Grant Thornton LLP*

Grant Thornton LLP  
Chartered Accountants

**Shared Risk Pension Plan For CUPE Employees  
Of New Brunswick Hospitals  
Statement of financial position**

December 31,	2012	2011
<b>Assets</b>		
Investments		
Short term instruments	\$ 16,194,756	\$ 20,360,478
Fixed income	187,059,430	175,134,155
Canadian equities	129,580,124	113,896,026
Foreign equities	<u>162,701,977</u>	<u>140,111,332</u>
	<u>495,536,287</u>	<u>449,501,991</u>
Receivables		
Employee contributions	3,411,746	1,913,177
Employer contributions	3,695,195	1,800,295
Accrued interest and dividends	<u>938,639</u>	<u>996,758</u>
	<u>8,045,580</u>	<u>4,710,230</u>
Prepays	9,784	880
Cash	<u>1,899,685</u>	<u>73,925</u>
<b>Total assets</b>	<u><b>505,491,336</b></u>	<u><b>454,287,026</b></u>
<b>Liabilities</b>		
Accounts payable	633,350	523,099
Pension commuted value payable (Note 4)	1,143,278	1,058,499
Pension refunds payable	<u>398,079</u>	<u>692,439</u>
<b>Total liabilities</b>	<u><b>2,174,707</b></u>	<u><b>2,274,037</b></u>
<b>Net assets available for benefits</b>	<u><b>503,316,629</b></u>	<u><b>452,012,989</b></u>
<b>Pension obligations (Note 10)</b>	<u><b>747,183,000</b></u>	<u><b>694,752,000</b></u>
<b>Deficiency</b>	<u><b>\$ (243,866,371)</b></u>	<u><b>\$ (242,739,011)</b></u>

ON BEHALF OF THE BOARD OF TRUSTEES

  
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See accompanying notes to the financial statements.

# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Statement of changes in net assets available for benefits

Year ended December 31	2012	2011
Contributions		
Employee (note 5)	\$ 21,636,455	\$ 14,303,262
Employer (note 5)	22,973,544	13,869,967
Reciprocal transfers	<u>442,775</u>	<u>785,026</u>
	<u>45,052,774</u>	<u>28,958,255</u>
Revenue		
Fixed income and short term	8,811,702	8,993,534
Equities	<u>7,149,275</u>	<u>7,628,408</u>
	<u>15,960,977</u>	<u>16,621,942</u>
Securities lending	22,314	23,339
Realized gain on sale of investments	5,122,758	718,190
Unrealized current period change in market value of investments	<u>22,196,399</u>	<u>(17,467,145)</u>
	<u>88,355,222</u>	<u>28,854,581</u>
Expenses		
Benefit payments (note 6)	34,086,804	32,341,133
Reciprocal transfers	<u>443,424</u>	<u>586,804</u>
	<u>34,530,228</u>	<u>32,927,937</u>
Fees and expenses		
Investment management fees	1,223,036	1,240,444
Administrative expenses (note 7)	1,148,707	936,660
Performance measurement fees	53,580	55,300
Transaction costs	43,955	66,710
Custodial fees	30,326	37,398
Compliance reporting fees	<u>21,750</u>	<u>28,000</u>
	<u>2,521,354</u>	<u>2,364,512</u>
	<u>37,051,582</u>	<u>35,292,449</u>
Increase (decrease) in net assets available for benefits	51,303,640	(6,437,868)
Net assets available for benefits, beginning of year	<u>452,012,989</u>	<u>458,450,857</u>
Net assets available for benefits, end of year	<u>\$ 503,316,629</u>	<u>\$ 452,012,989</u>

See accompanying notes to the financial statements.

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**Shared Risk Pension Plan For CUPE Employees  
Of New Brunswick Hospitals  
Statement of changes in pension obligations**

<b>Year ended December 31</b>	<b>2012</b>	<b>2011</b>
Pension obligations, beginning of year	<b>\$ 694,752,000</b>	<b>\$ 658,017,000</b>
Change in pension obligations		
Experience losses on accrued benefit obligations at July 1, 2012	<b>27,412,000</b>	-
Impact of conversion to a shared-risk plan as at July 1, 2012	<b>(19,496,000)</b>	-
Normal cost and benefits accrued	<b>28,827,000</b>	26,447,000
Benefit payments	<b>(34,588,000)</b>	(32,928,000)
Interest	<b>39,457,000</b>	43,216,000
Cost of indexing	<b>10,819,000</b>	-
	<b><u>52,431,000</u></b>	<b><u>36,735,000</u></b>
Pension obligations, end of year	<b>\$ 747,183,000</b>	<b>\$ 694,752,000</b>

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See accompanying notes to the financial statements.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 1. Shared risk pension plan

Effective July 1, 2012, the Pension Plan for CUPE Employees of New Brunswick Hospitals was converted to the Shared Risk Plan for CUPE Employees of New Brunswick Hospitals. This new model, governed by the Board of Trustees, introduced changes to address funding deficiency in the Plan. The Shared Risk Plan for CUPE Employees of New Brunswick Hospitals is reported as a continuation of the pre-existing Pension Plan for CUPE Employees of New Brunswick Hospitals. The new shared risk model provides additional funding through increased member and employer contributions. It also introduces risk management procedures, funding goals and sharing of benefit risks to prudently manage the variability of funding results over time.

The Shared Risk Pension model is unique in Canada and plans of this design are not defined in existing accounting standards. Under current standards, a pension plan must be accounted for as either a defined contribution plan or a defined benefit plan. Determining the appropriate accounting treatment for these plans requires a high degree of professional judgement. Based on research performed, enabling legislation and specific plan documents, management has concluded that the defined benefit method represents appropriate accounting treatment for the Plan at this time.

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### 2. Description of plan

The following description of the Shared Risk Pension Plan for CUPE Employees of New Brunswick Hospitals ("the Plan") is a summary only. For more information, reference should be made to the Plan Document.

#### (a) General

The Plan is a shared risk pension plan covering full-time and part-time employees of CUPE and its Council of Hospital Unions, Local 1252.

#### (b) Plan funding

Contributions are made by the Plan members and the Plan sponsor to fund the benefits as determined under the provisions of the Plan Document and Funding Policy.

#### (c) Pension benefits

The Base Benefits described in Article V of the Plan Document (summarized below) are the intended benefits under this CUPE Shared Risk Plan. Notwithstanding any other provision of the CUPE Shared Risk Plan, the Funding Policy will allow or require the Board of Trustees to make changes to the Base Benefits. Such changes may be positive or negative and will affect all classes of plan members.

- I. For each year (or part year) of pensionable service on and after July 1, 2012:  
1.4% X annualized pensionable earnings accrued during the year up to the YMPE for the year plus 2.0% X annualized pensionable earnings accrued during the year in excess of the YMPE for the year multiplied by number of hours worked (and contributed) / 1950 hours
- II. For all pensionable service between January 1, 1997 and June 30, 2012:  
Pensionable service X 1.4% X best 5 year average earnings at June 30, 2012 up to the YMPE plus pensionable service X 2.0% X best 5 year average earnings at June 30, 2012 in excess of the YMPE



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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 2. Description of plan (continued)

#### (d) Pension benefits (continued)

III. For all pensionable service prior to January 1, 1997:

Pensionable service X 1.75% X best 5 year average earnings at June 30, 2012 up to the YMPE plus pensionable service X 2.0% X Best 5 year average earnings at June 30, 2012 in excess of the YMPE

All benefits (paid or payable) may be adjusted annually by any cost of living increases granted in accordance with the Funding Policy.

A member may elect a basic pension, providing a life pension with a guarantee period of 5 years, or one of four optional forms of pensions being: 1) life pension with a guarantee period of 10 years; 2) joint life and last survivor pension at 60%; 3) joint life and last survivor pension at 75%; 4) joint life and last survivor pension at 100%.

Normal retirement age is 65 at which time unreduced pension benefits are available with 5 years of continuous employment or 2 years of plan membership. Reduced benefits are available between age 55 and age 65 with 5 years of continuous employment or 2 years of plan membership. A member who elects to take an early retirement will also receive a temporary bridging benefit payable to age 65 equal to \$18 per month per year of pensionable service.

#### (e) Disability pensions

A disability pension is not provided for under the terms of the Plan.

#### (f) Death benefits

If a member dies prior to retirement and before completing 5 years continuous employment or less than two years of membership in the Plan, the benefit payable to the member's surviving spouse (or the member's beneficiary if there is no spouse) is a refund of the member's own contributions with accumulated interest.

If a member dies prior to retirement and has completed 5 or more years of continuous employment or has two years or more of membership in the Plan, the member's surviving spouse (or the member's beneficiary if there is no spouse) will receive a lump sum equal to the termination value amount the member would have received if the member had terminated service just before death.

If a member dies after retirement, the death benefit payable is determined in accordance with the provisions of the form of pension selected by the member at the time of retirement.

#### (g) Benefits on termination

A member who has less than five years of continuous employment or less than two years of membership in the Plan and is terminated will receive a refund of the member's own contributions with accumulated interest.

A member with 5 or more years continuous employment or 2 or more years of membership in the Plan who is terminated and who is not eligible to receive an immediate pension benefit may elect to receive a deferred pension commencing as early as age 55 or an

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 2. Description of plan (continued)

#### (g) Benefits on termination (continued)

amount equal to the termination value of the pension benefit as at the date of the member's termination. The termination value of the pension benefit is to be transferred on a locked-in basis to any registered retirement savings arrangement where the transfer is allowed under the Pension Benefits Act ("the Act"). Members who terminate their employment and are immediately eligible to receive a monthly pension benefit may elect an immediate or deferred pension.

#### (h) Income taxes

The Plan is a Registered Pension Plan as defined in the Income Tax Act and is not subject to taxes on income.

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### 3. Statement of compliance with Canadian accounting standards for pension plans and summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for pension plans.

Accounting standards for pension plans require entities to select accounting policies for accounts that do not relate to its investment portfolio or pension obligations in accordance with either Part I (International Financial Reporting Standards ("IFRS")) or Part II (Canadian accounting standards for private enterprises ("ASPE")) of the CICA Handbook. The Plan selected to apply Part II for such accounts on a consistent basis and to the extent that these standards do not conflict with the requirements of the accounting standards for pension plans.

#### (a) Basis of presentation

These financial statements present the aggregate financial position of the Plan as a financial reporting entity independent of the plan sponsors and plan members. These statements are prepared to assist plan members and others in reviewing the activities of the Plan for the fiscal period but they do not portray the funding requirements of the Plan or the benefit security of individual plan members.

#### (b) Financial instruments

Financial assets and financial liabilities are recognized when the Plan becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognized when the contractual rights to the cash flows from the financial assets expire, or when the financial asset and all substantial risks and rewards are transferred.

A financial liability is derecognized when it is extinguished, discharged, cancelled or expires.

All financial assets and financial liabilities are initially measured at fair value. Fair value is an estimate of the amount of consideration that would be agreed upon in an arm's-length transaction between knowledgeable, willing parties who are under no compulsion to act.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 3. Statement of compliance with Canadian accounting standards for pension plans and summary of significant accounting policies (continued)

Financial assets and financial liabilities are subsequently measured as described below.

#### *Cash and cash equivalents*

Cash and cash equivalents are defined as cash on hand, demand deposits and short-term highly liquid investments that are readily convertible to known amounts of cash within three months of deposit.

#### *Investment assets and investment liabilities*

All portfolio investments are designated by the Plan as financial assets at fair value through profit or loss on initial recognition, and are recorded at fair value because the portfolio is managed and its performance is evaluated on a fair value basis, in accordance with the policies and directives that document the Plan's investment strategy and risk controls. The portfolio investments are held to provide for the pension obligations. The most relevant measure to assess whether the investments are sufficient to pay for the obligations is fair value.

Interest and dividend income and realized gains and losses on all portfolio investments are included in investment income. Interest and dividend income is recognized in the period earned and realized gains and losses are recognized in the period in which they arise. Unrealized gains and losses are included in investment income and recognized in the period in which they arise. All purchases and sales of securities classified as portfolio investments are recognized using trade-date accounting.

The carrying value of receivables and payables approximates their fair value because of the short-term nature of these instruments.

All investment assets and investment liabilities are measured at fair value at the date of the statement of financial position in accordance with IFRS 13 Fair Value Measurement in Part I of the CICA Handbook. Fair values of investment assets and liabilities are determined as follows:

1. Short-term notes and deposits are valued at cost plus accrued interest, which approximates fair value.
2. Bonds and other fixed income securities are valued at closing bid prices. Where the bid price is not available, fair value is calculated using discounted cash flows based on current market yields of instruments with similar characteristics.
3. Pooled funds are valued at the unit value supplied by the pooled fund administrator and which represent the Plan's proportionate share of underlying net assets at fair value determined using closing bid prices.
4. Equities are valued at year-end closing prices. Where the closing price is not available or reliable, fair value is determined using accepted industry valuation methods.

Transaction costs are not included in the fair value of investment assets and investment liabilities either on initial recognition or on subsequent re-measurement. Transaction costs are included in the statement of changes in net assets available for benefits as part of expenses incurred in the period.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 3. Statement of compliance with Canadian accounting standards for pension plans and summary of significant accounting policies (continued)

Investment income, excluding changes in the fair value of investment assets and investment liabilities, and changes in the fair value of investment assets and investment liabilities are presented in the statement of changes in net assets available for benefits.

#### *Contributions and other receivables*

Contributions and other receivables are measured at amortized cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial. A provision for impairment is made and an impairment loss is recognized in profit and loss when there is objective evidence that the Plan will not be able to collect all of the amounts due. The carrying amount of the receivable is reduced through use of an allowance account. Impaired debts are written off against the allowance account when they are assessed as uncollectible.

#### *Financial liabilities*

Financial liabilities are measured subsequently at amortized cost using the effective interest method.

#### **(c) Pension contributions**

Contributions from Members and the Hospitals are recorded in the period that payroll deductions are made, and accrued up to year-end for payroll periods that extend to the subsequent fiscal year.

#### **(d) Pension obligations**

The Plan is a defined benefit plan established for members under the current accounting standards. The pension obligations recognized in the statement of financial position are the actuarial present value of accrued pension benefits determined by using the accrued benefit (or unit credit) method pro-rated on services and actuarial assumptions which reflect management's best estimate for the future.

#### **(e) Investment income**

Income from investments is recognized on an accrual basis and includes dividend income (recognized on ex-dividend date) and interest income gross of investment manager fees.

#### **(f) Realized and unrealized gains or losses on investments**

Realized gains or losses on sale of investments are the difference between the proceeds received and the average cost of investments sold.

Unrealized gains or losses on investments represent the difference between the carrying value at the year end and the carrying value at the previous year end or purchase value during the year, less the reversal of previously recognized unrealized gains and losses in respect of disposals during the year.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 3. Statement of compliance with Canadian accounting standards for pension plans and summary of significant accounting policies (continued)

#### (g) Translation of foreign currencies

Transactions denominated in foreign currencies are translated into Canadian dollars at exchange rates prevailing on the transaction date. Investments and other monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars at exchange rates prevailing on the year-end date with any resulting foreign exchange gain or loss included in income.

#### (h) Estimation uncertainty

When preparing the financial statements, management undertakes a number of judgments, estimates and assumptions about recognition and measurement of assets, liabilities, revenue and expenses. The actual results are likely to differ from the judgments, estimates and assumptions made by management, and will seldom equal the estimated results. Information about the significant judgments, estimates and assumptions that have the most significant effect on the recognition and measurement of assets, liabilities, revenue and expenses are discussed below.

#### *Fair value of financial instruments*

Management uses valuation techniques in measuring the fair value of financial instruments, where active market quotes are not available. Details of the assumptions used are given in the notes regarding financial assets and liabilities. In applying the valuation techniques management makes maximum use of market inputs, and uses estimates and assumptions that are, as far as possible, consistent with observable data that market participants would use in pricing the instrument. Where applicable data is not observable, management uses its best estimate about the assumptions that market participants would make. These estimates may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

#### *Pension obligations*

An independent actuary estimates the pension obligation using assumptions provided by management; however, the actual outcome may vary due to estimation uncertainties. The estimate of \$747,183,000 (2011 - \$694,752,000) is based on the following demographic assumptions: retirement age, mortality, rates in terminations and disability incidence rates. The economic assumptions used in the estimate are the rate of return on assets (which is also used as the discount rate), rate of salary increases, pension cost of living indexation rate, real rate of return, and inflation.

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### 4. Commuted values payable

Effective November 1, 2009, only a portion of commuted value is paid at the initial transfer. The remaining portion plus interest is to be paid within five years from the date of initial payment.

During the October 3, 2012 Board of Trustees meeting, a motion was passed to instruct the Pension and Employee Benefits Division of the Department of Human Resources to pay out the residual commuted values payable with applicable interest to members who had funds withheld as per the transfer ratio.

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## Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

### Notes to the financial statements

December 31, 2012

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#### 4. Commuted values payable (continued)

As of July 1, 2012, commuted value is no longer paid under the Shared Risk Plan.

#### 5. Contributions

	<u>2012</u>	<u>2011</u>
Employee contributions		
Regular	\$21,198,083	\$13,813,572
Past service	<u>438,372</u>	<u>489,690</u>
	<u>\$ 21,636,455</u>	<u>\$14,303,262</u>
Employer contributions		
Regular	\$ 22,903,022	\$13,813,572
Past service	<u>70,522</u>	<u>56,395</u>
	<u>\$ 22,973,544</u>	<u>\$13,869,967</u>

#### 6. Benefit payments

	<u>2012</u>	<u>2011</u>
Retirement benefit payments	\$ 31,609,474	\$ 29,466,123
Termination benefit payments	1,501,409	1,688,934
Death benefit payments	782,731	978,074
Marriage breakdown	<u>193,190</u>	<u>208,002</u>
	<u>\$ 34,086,804</u>	<u>\$ 32,341,133</u>

#### 7. Administrative expenses

	<u>2012</u>	<u>2011</u>
Administrative expenses	\$ 859,342	\$ 813,737
Actuarial and consulting fees	195,447	88,555
Legal fees	58,135	8,620
Audit and accounting fees	<u>35,783</u>	<u>25,748</u>
	<u>\$ 1,148,707</u>	<u>\$ 936,660</u>

#### 8. Related party transactions

The plan is provided with certain services from departments of the Province of New Brunswick. These related party transactions are in the ordinary course of business and measured at amounts agreed to by the parties.

During the year, the Plan was charged \$432,322 (2011 – \$417,091) for employee salaries and benefits, and \$73,334 (2011 – \$43,890) for information technology services.

Other services are provided without consideration during the year.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 9. Funding policy

As a result of the conversion to a Shared Risk Plan, a funding policy was established at inception in accordance with section 100.4(1)(b) of the Act.

The Funding Policy is the tool used by the Board of Trustees to manage the risks inherent in a shared risk plan. The Funding Policy provides guidance and rules regarding decisions that must, or can, be made by the Board of Trustees around funding levels, contributions and benefits.

The Funding Policy describes the timing and the actions that the Board of Trustees must take, or consider, as applicable, based on the results of the funding policy actuarial valuation of the Plan and the application of the required risk management procedures to the Plan.

The initial contribution rate cannot be less than 19.1% of earnings as defined in the Plan text. The initial contribution rate for members is 9%. These contributions are to remain the same unless contributions adjustments are triggered under the Funding Policy.

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### 10. Pension obligations

Prior to the conversion to a shared risk pension plan, the present value of accrued pension benefits was determined using the projected unit credit method pro-rated on services and actuarial assumptions which reflect management's best estimate for the future. An actuarial valuation was performed as of January 1, 2012 by Morneau Shepell, a firm of consulting actuaries, and was then extrapolated to June 30, 2012.

Significant long-term assumptions used in the valuation were:

		Long-term <u>assumptions</u>
Interest		6.60%
Salary increases	Pre 2012	2.50%
	2012-2013	0.00%
	Post 2013	2.50%
Inflation		2.50%
Pensioner cost of living increases		2.00%

Upon conversion, the present value of accrued pension benefits was calculated using the accrued benefit (or unit credit) actuarial cost method in accordance with the requirement of Regulation 14(7)(a) of the Act.

The pension obligations are equal to the present value of benefits earned by members for services prior to December 31, 2012. The pension obligations do not take into account the impact of any future cost-of living adjustments that may be granted by the Board of Trustees in accordance with the plan terms and the funding policy.

The actuarial assumptions used in the funding policy valuation reflect current economic conditions and the adoption of the shared risk model under the Act. An actuarial valuation was performed by Morneau Shepell as of the conversion date, July 1, 2012, and was then extrapolated to December 31, 2012.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 10. Pension obligations (continued)

This approach provides a targeted benefit plan to members with a high degree of certainty, but without an absolute guarantee.

Significant long-term assumptions used in calculating the funding policy actuarial valuation liabilities are:

		<u>Long-term assumptions</u>
Interest		4.50%
Salary increases	2012-2013	0.50%
	Post 2013	2.75%
Inflation		2.25%

The next actuarial valuation for funding purposes is expected to be performed as of December 31, 2013.

Pension obligations, December 31, 2011	<u>\$ 694,752,000</u>
Benefits accrued January 1, 2012 to June 30, 2012	13,343,000
Net interest on accrued benefits, January 1, 2012 to June 30, 2012	23,067,000
Benefits paid January 1, 2012 to June 30, 2012	<u>(17,686,000)</u>
Pension obligations, June 30, 2012	713,476,000
Experience losses on accrued benefit obligations at July 1, 2012	27,412,000
Impact of conversion to a shared-risk plan as at July 1, 2012	<u>(19,496,000)</u>
Funding policy liabilities as at July 1, 2012	721,392,000
Normal cost for last six months of 2012	15,484,000
Benefit payments for last six months of 2012	(16,902,000)
Interest on above components	16,390,000
Cost of indexing effective January 1, 2013	<u>10,819,000</u>
Projected funding policy liabilities at December 31, 2012	<u>\$ 747,183,000</u>

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### 11. Financial instruments

In the normal course of business, the Plan is exposed to a variety of financial risks: credit risk, interest rate risk, currency risk and other price risk. The value of investments within the Plan's portfolio can fluctuate on a daily basis as a result of changes in interest rates, economic conditions and market news related to specific securities within the Plan. The level of risk depends on the Plan's investment objectives and the type of securities it invests in.

For all of the risks noted below, there has been no change in how the Plan manages those risks from the previous year.



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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 11. Financial instruments (continued)

#### Credit risk

Credit risk is the risk that the counterparty to a financial instrument will fail to discharge an obligation or commitment that it has entered into with a Plan. Where the Plan invests in debt instruments, this represents the main concentration of credit risk. The market value of debt instruments includes consideration of the credit worthiness of the issuer, and accordingly, represents the maximum credit risk exposure of the Plan. All transactions executed by a Plan in listed securities are settled/paid for upon delivery to the custodian. The risk of default is considered minimal, as delivery of securities sold is only made once the custodian has received payment. Payment is made on a purchase once the securities have been received by the custodian. The trade will fail if either party fails to meet its obligation.

As at December 31, 2012, the Plan invested in debt instruments with the following credit ratings:

Debt instrument by credit rating	Percentage of value	
	<u>2012</u>	<u>2011</u>
AAA	<b>31.15%</b>	36.81%
AA	<b>26.28%</b>	24.35%
A	<b>29.57%</b>	27.95%
BBB	<b>13.00%</b>	10.89%

Credit ratings are obtained from Standard & Poor's, Moody's, Fitch or Dominion Bond Rating Services. Where one or more rating is obtained for a security, the lowest rating has been used.

#### Interest rate risk

Interest rate risk arises from the possibility that changes in interest rates will affect future cash flows or fair values of financial instruments. Interest rate risk arises when the Plan invests in interest-bearing financial instruments. The Plan is exposed to the risk that the value of such financial instruments will fluctuate due to changes in the prevailing levels of market interest rates.

As at December 31, 2012, the Plan's exposure to debt instruments by maturity and the impact on net assets had the yield curve shifted in parallel by 25 basis points with all other variables held constant ("sensitivity analysis"), is as follows:

# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

### 11. Financial instruments (continued)

Debt instruments by maturity date	<u>2012</u>	<u>2011</u>
Less than 1 year	\$ 20,576,647	\$ 40,326,854
1-5 years	73,354,971	55,272,455
Greater than 5 years	<u>109,748,419</u>	<u>104,380,224</u>
	<u>\$ 203,680,037</u>	<u>\$ 199,979,533</u>
 Sensitivity	 <u>\$ 3,210,041</u>	 <u>\$ 2,884,053</u>

In practice actual trading results may differ from the above sensitivity analysis and the difference could be material.

### Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency risk arises from financial instruments (including cash and cash equivalents) that are denominated in a currency other than Canadian dollars, which represents the functional currency of the Plan.

The Plan is exposed to the following currencies:

	<u>2012</u>		<u>2011</u>	
	Currency Exposure (\$)	Percentage of Net Assets (%)	Currency Exposure (\$)	Percentage of Net Assets (%)
US dollar	116,994,474	23.5	103,679,289	23.0
Euro	17,224,707	3.5	10,481,990	2.3
Pounds sterling	8,439,760	1.7	6,620,254	1.5
Japanese yen	7,611,159	1.5	6,400,257	1.4
Swiss franc	5,093,773	1.0	3,539,462	0.8
Other	9,185,949	1.8	5,805,385	1.3

This amount is based on the market value of the Plan's financial instruments. Other financial assets and financial liabilities that are denominated in foreign currencies do not expose the Plan to significant currency risk.

As at December 31, 2012, if the Canadian dollar strengthened or weakened by one percent in relation to the respective exchange rates, with all other variables held constant, net assets would have an increase or decrease, respectively, of approximately \$1,645,498 (2011 - \$1,365,266).

In practice actual trading results may differ from the above sensitivity analysis and the difference could be material.

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# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

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### 11. Financial instruments (continued)

#### Liquidity risk

Liquidity risk is the risk that the Plan will not be able to meet its obligations as they fall due. Management believes that cash flows generated from its investment assets and monthly contributions will be sufficient to cover its normal operating expenditures. The Plan monitors cash flows to ensure there is sufficient cash on hand to meet forecasted pension benefit payments, operating expenses and other financial obligations.

#### Other price risk

Other price risk is the risk that the market value or future cash flows of financial instruments will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk). All investments represent a risk of loss of capital. The portfolio manager of the portfolio moderates this risk through a careful selection and diversification of securities and other financial instruments within the limits of the Plan's investment objectives and strategy. The maximum risk resulting from financial instruments is determined by the market value of the financial instruments. The Plan's overall market positions are monitored on a daily basis by the portfolio manager. Financial instruments held by the Plan are susceptible to market price risk arising from uncertainties about future prices of the instruments.

The statement of financial position classifies securities by market segment.

The impact on net assets of the Plan due to a one percent change in the benchmark, with all other variables held constant as at December 31, 2012 is estimated to be 0.97% or \$4.9 million (2011 - 0.9% or \$4.5 million). For the purpose of this calculation, historical portfolio returns were compared to the historical index return of an average asset mix commitment.

The historical results may not be representative of the future results, and accordingly the impact on net assets could be materially different.

#### Fair value disclosure

Investments are classified in a hierarchy of three levels depending on the inputs used to determine fair value. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs used in determining the fair value. If different levels of inputs are used to measure the fair value of an investment, the classification is based on the lowest level input used. The three levels of the fair value hierarchy are as follows:

Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 - inputs other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly or indirectly; and

Level 3 - inputs for the assets or liabilities that are not based on observable market data.

# Shared Risk Pension Plan For CUPE Employees Of New Brunswick Hospitals

## Notes to the financial statements

December 31, 2012

### 11. Financial instruments (continued)

The following fair value hierarchy table presents the Plan's assets measured at fair value on a recurring basis as of December 31, 2012 (in \$ millions):

	<u>2012</u>				<u>2011</u>			
	Level 1	Level 2	Level 3	Total Fair Value	Level 1	Level 2	Level 3	Total Fair Value
Bonds and debentures	\$ 84.1	\$103.0	\$ -	\$187.1	\$ 73.3	\$ 101.9	\$ -	\$175.2
Canadian equities	129.6	-	-	129.6	113.9	-	-	113.9
Foreign equities	162.7	-	-	162.7	140.1	-	-	140.1
<b>Total</b>	<b>\$376.4</b>	<b>\$103.0</b>	<b>\$ -</b>	<b>\$479.4</b>	<b>\$327.3</b>	<b>\$ 101.9</b>	<b>\$ -</b>	<b>\$429.2</b>

### 12. Capital management

The Plan employs a capital management plan, a Statement of Investment Policies and Goals ("SIP&G"), that is reviewed annually by the Board of Trustees. The SIP&G formulates investment principles and guidelines which are appropriate to the needs and objectives of the pension plan.

The overall objectives in investing the assets of the Plan are to preserve and enhance the value of capital through adequate diversification in high quality investments and achieve the highest investment return that can be obtained with the assumption of an acceptable degree of risk.

The SIP&G's investment guidelines outline that the Plan's assets shall be invested in fixed income and equity securities in such proportions as may be established from time to time by the Trustees. The Plan's investment in equities, bonds and short term securities shall be diversified by industry group and by individual companies. The Plan's investment in income or unit trusts and similar investment instruments is limited to those securities that are listed on a recognizable stock exchange and are resident in jurisdictions that provide limited liability to unit holders. The fund manager shall have complete freedom in determining the asset mix of the fund, subject to 17% - 40% investment in Canadian equities, 11% - 25% in US equities, 6% - 14% in International equities, 32% - 52% in bonds, and 1% - 9% in cash and short term limitation guidelines.

Due to the adoption of a Shared Risk pension model, changes will be made in 2013 to the SIP&G investment guidelines that outline how the Plan's assets are invested.

### 13. Investment in plan sponsor

As at December 31, 2012, \$2,306,630 of the Plan's assets consisted of Province of New Brunswick securities (2011 - \$2,453,055).